[](http://www.usaid.gov/pk/)

**Monitoring and evaluation Plan**

**FATA Economic Stabilization Program**

**(FATA ESP)**

**SECOND DRAFT**

**APRIL 10, 2015**

Prepared by Creative Associates International under Contract # AID-391-A-14-00006

**DISCLAIMER:** The authors’ views expressed in this publication do not necessarily reflect those of USAID or the United States Government.

**FATA ECONOMIC STABILIZATION PROGRAM**

**2014 - 2018**

The FATA ESP is made possible by the support of the American people through the United States Agency for International Development (USAID). The FATA ESP is being implemented by a Consortium of four organizations wherein Creative Associates International is the lead firm and the sub–grantees include Abacus Consulting, Development Executive and Equal Access.

**List of Acronyms**

ADPs Afghan Displaced Persons

ADS Automated Directives System

ASF Agribusiness Support Fund

BC Behavioral Change

CLA Collaborating, Learning and Adapting

CoP Chief of Party

DAC Development Assistance Criteria

DCoP Deputy Chief of Party

DE Development Executives

DMP Data Management Process

DO Development Objective

DQA Data Quality Assessment

EA Equal Access International

EDSF Economic Development Support Fund

FAF Foreign Assistance Framework

FATA ESP FATA Economic Stabilization Program

FATA Federally Administered Tribal Areas

FGDs Focus Group Discussions

FS FATA Secretariat

FSCs Farm Service Centers

FSSP FATA Secretariat Special Projects

GPS Global Positioning System

HH Household

IDMS Integrated Data Management System

IDPs Internally Displaced Persons

IR Intermediate Result

IT Information Technology

ITS Indicators Tracking Sheet

IVRP Interactive Voice Response Program

KAP Knowledge, Attitude and Practice

KIIs Key Informant Interviews

M&E Monitoring and Evaluation

M&EP Monitoring and Evaluation Plan

MSF Mission Strategic Framework

NOC No Objection Certificate

PCC Production and Commercial Clusters

PIRS Performance Indicator Reference Sheet

PMP Performance Monitoring Plan

QAQC Quality Assurance/Quality

Control

R/CDCS Regional/Country Development Cooperative Strategy

RDCS Regional Development Cooperative Strategy

SO Strategic Objective

SWA South Waziristan Agency

USAID United States Agency for International Development

USG United States Government

VC Value Chain

WBS Work Breakdown Structure

Table of Contents

[1. Introduction 5](#_Toc421190202)

[1.1. The Context and Purpose of M&E Plan 5](#_Toc421190203)

[1.2 Collaborating, Learning and Adapting (CLA) 6](#_Toc421190204)

[1.3. Program Goal 7](#_Toc421190205)

[1.4. Program Components 7](#_Toc421190206)

[Component 1: Agricultural Productivity 7](#_Toc421190207)

[Component 2: Micro and Small Enterprises Expanded 7](#_Toc421190208)

[1.5. Guiding Principles 7](#_Toc421190209)

[1.6. Overall approach to M&E 8](#_Toc421190210)

[1.7. Salient Features of M&EP 9](#_Toc421190211)

[1.8 Strategic Approach: Monitoring Implementation 9](#_Toc421190212)

[1.9. M&E Framework 10](#_Toc421190213)

[1.10. Three Factors for Indicator Selection 13](#_Toc421190214)

[2. Data Monitoring and Reporting Loop 13](#_Toc421190215)

[3. baseline 15](#_Toc421190216)

[3.1 Public opinion/perception surveys 16](#_Toc421190217)

[4. Data Collection Plan 17](#_Toc421190218)

[4.1. Data collection against the Indicators 17](#_Toc421190219)

[4.2 Data Handling 17](#_Toc421190220)

[4.3 Data Storage 18](#_Toc421190221)

[4.4 Data Confidentiality and Security 18](#_Toc421190222)

[5. Data Quality 18](#_Toc421190223)

[5.1 Data Quality Control 18](#_Toc421190224)

[5.2 Data Quality Assessments 19](#_Toc421190225)

[6 Program M&E Team and Reporting 20](#_Toc421190226)

[6.1 Program M&E Team 20](#_Toc421190227)

[6.2 Field Visit Procedures 20](#_Toc421190228)

[6.3 Reporting Requirements 21](#_Toc421190229)

[6. 4 Reporting Plan 21](#_Toc421190230)

[6.5 Performance Monitoring Plan (PMP) 23](#_Toc421190231)

[6.6 Critical Assumptions 25](#_Toc421190232)

[7. Evaluation 25](#_Toc421190233)

[7.1 Probable Evaluation Questions 26](#_Toc421190234)

[8. Assessment and Updating of M&EP 28](#_Toc421190235)

[9. M&E Work Plan (Tentative) 29](#_Toc421190236)

[Appendix I: Cost of Implementing M&EP: Summary Budget 29](#_Toc421190237)

[Appendix II: Quarterly Performance Data Table 30](#_Toc421190238)

[Appendix III: Performance Indicators Reference Sheets (PIRS) 35](#_Toc421190239)

[Appendix IV: M&E Budget 80](#_Toc421190240)

[Appendix V. Logical Framework 81](#_Toc421190241)

[Appendix VI: Site Visit Form (sample) 90](#_Toc421190242)

# 1. Introduction

## 

## 1.1. The Context and Purpose of M&E Plan

This document presents the Monitoring and Evaluation Plan (M&EP) for the USAID FATA Economic Stabilization Program – FATA ESP (USAID Contract No. AID-391-A-14-00006), a four years project funded by USAID and implemented by Creative Associates International in association with Abacus Consulting, Equal Access International and Development Executive. The FATA ESP will seek to create jobs and improve economic opportunities in the Federally Administered Tribal Areas (FATA) by improving the productivity of farmers and livestock holders and expanding micro and small enterprises. The FATA ESP takes a comprehensive approach. On-farm, it will improve farmers’ skills and access to high quality inputs, and increase the agricultural resource base. Off-farms, it will support the establishment of micro and small enterprises, strengthen supply chains, rehabilitate and strengthen market infrastructure, and help develop local business/trade associations.

The overall FATA ESP Goal is, ‘increased economic growth opportunities leading to stability in focus areas of FATA’. The FATA ESP Objective is, ‘Increased Opportunities for Income Generation’. The goal statement addresses USAID’s Mission Strategic Framework (MSF) Development Objective #3, “Increased stability in focus areas” and is directly linked to Intermediate Result 3.4, “Economic Opportunities Expanded.”

The M&EP is based on Creative Associates’ cooperative agreement with USAID/PAKISTAN. Creative will use a performance monitoring system to plan and manage the process of assessing and reporting progress towards achieving program objectives and goal. Therefore, the purpose of this M&EP is to guide personnel at all tiers vis-à-vis data collection, validation and analysis tools and techniques that the M&E team will employ throughout the life of FATA ESP to track performance and results, identify and capture best practices/lessons learnt and explain how management and other decision makers can benefit from evidences gleaned and reported. The M&E team will compile and track evidence against performance indicators and implementation targets through structured formative and summative assessments. These will include but not be limited to regular systematic monitoring for data collection followed by analysis and reporting as well as periodic internal and external evaluations.

The draft M&EP has been developed through extensive reviews of available literature including referencing to USAID PMP-2014, Development Objectives (DOs) and MSF indicators and their definitions besides consultations among the FATA ESP consortium partners.

## 1.2 Collaborating, Learning and Adapting (CLA)

At the onset, FATA ESP will explore and seek collaborations with other important partners of USAID in a bid to draw on their strengths in terms of adapting their best practices and benefitting from their understanding of the local realties. FIRMS & Agribusiness Support Fund (ASF) are such two organizations whose expertise will be utilized in shaping up the way forward.

Similarly, USAID’s South Waziristan Agency (SWA) Assessment Study and the ASF’s Participatory Rapid Horticulture Appraisal will be extremely useful in shaping up contextually relevant activities, particularly under component 1 of FATA ESP. Creative’s internal rich knowledge base that has evolved over time, resulting from direct interventions involving communities in Bajaur and Mohmand, will also be effectively utilized.

In the last phase of FATA Secretariat Special Projects (FSSP), Creative’ implemented certain agricultural and livelihood activities. The experiences gleaned through these specific activities will also serve as the reference point to plan and execute need based and results driven interventions under FATA ESP.

Regular data collection, analysis and reporting and internal and external reviews at different intervals aimed at analyzing Behavioral Change (BC) vis-à-vis Knowledge, Attitude and Practice (KAP) will be utilized optimally. Evidences evolving out of formative and summative evaluations will facilitate implementation arm of the program in making readjustments and/or adapting most pertinent practices to aim for improved service delivery and better impact. Required or recommended adaptation ensured as part of course correction will help a great deal in either rectifying or preempting possible deviation. The internal channels of mutual collaboration and learning between planning, implementation, M&E and reporting will work together to materialize this objective.

As part of collaborating with other implementing partners of USAID in terms of mutual sharing of best practices and lessons learnt, any existing platforms, if any, will be utilized as meaningfully as possible. Over the entire life of FATA ESP, collaborations with USAID’s other partners will be nurtured continuously in order to deepen the focus on formal channels of bilateral adaptation of replicable best practices and lessons learnt.

Lessons drawn from ongoing assessments will create opportunities to comment on FATA ESP’s envisioned hierarchy of results as well as some of the predefined tools by USAID including MSF Indicators and their definitions, DOs and Country Development Cooperative Strategy (CDCS) as well as Regional/Country Development Cooperative Strategy (R/CDCS) in terms of identifying to recommend possible synergistic relationships between various elements.

## 1.3. Program Goal

The Goal of FATA ESP is “Increased economic growth opportunities leading to stability in focus areas of FATA” and the objective is “Increased Opportunities for Income Generation”. There are two integrated Sub-Objectives as under:

* 1. Productivity of Farmers and Livestock Holders Increased
  2. Micro and Small Enterprises Expanded

These results will be measured through USAID’s MSF indicators and FATA ESP’s custom indicators. FATA ESP contributes to the objectives and program areas delineated under USAID’s Development Objective (DO) 3, i.e. “Increased stability in focus areas”.

## 1.4. Program Components

FATA ESP has following two major components:

### Component 1: Agricultural Productivity

Based on first-hand experience, the program fosters multi-stakeholder mechanisms to identify, implement, and maintain shared FATA Secretariat (FS) and community priorities and strengthen segments along the primary and secondary functions of Value Chains (VCs) within each Production Commercial Clusters (PCCs). The program augments these hard service improvements with training and innovative public education interventions to build VCs participants’ skills and knowledge to increase their market relevance, competitiveness and productivity. The Economic Development Support Fund (EDSF) and linkages to other USAID resources will add stimulus to these activities.

### Component 2: Micro and Small Enterprises Expanded

Micro and small enterprises (MSEs) provide critical inputs and added value necessary to develop and maintain gains in farmer and non-farm productivity. Component 2 will support the establishment of MSEs, strengthen supply chains, rehabilitate and strengthen market infrastructure and help develop local business/trade associations. FATA ESP will pay special attention to: ‘addressing employment opportunities for women, youth, IDPs; optimizing investments made by USAID, GoP, and other donors in transportation, electricity, and agriculture infrastructure; and engage and link national level economic growth programs (e.g., ASF, FIRMs) so they can deliver support in FATA.

## 

## 1.5. Guiding Principles

FATA ESP’s M&EP will be an important guiding tool for analyzing, validating, managing, documenting and disseminating performance results. It will enable timely and consistent collection of comparable performance data in order to facilitate informed management decisions. The underlying principles governing this M&EP are based on USAID’s guidelines for assessing and learning (ADS 203.3.2.2):

***A tool for self-assessment:*** This M&EP has been developed to enable FATA ESP team to objectively assess the degree and value of its contributions to the fulfillment of the program goal and objectives, and take corrective actions as and when necessary. At its core are practical tools such as Performance Management Plan (PM), Performance Indicators Reference Sheets (PIRSs), Log Frame and M&E data sheets.

***Performance-informed decision-making:*** The M&EP is designed to inform management decisions. The indicators chosen, when analyzed in combination, will provide data to demonstrate attributable results/accomplishments, and change effected.

***Data Quality:*** To increase transparency, data quality assessments will be conducted to assess any possible limitations not known at this stage. Objective efforts will be made to build synergistic relationships and logical connections between attributable higher level results and corresponding indicators. As part of ensuring transparency, multiple means will be put into effect. Among these include regular monitoring and periodic reviews, and employing some of the globally recognized standards such as Humanitarian Accountability Partnership (HAP) that utilizes practical solutions to holding organizations accountable to the people. Depending on the availability of resources and the need felt by USAID, a complaint redress mechanism can be employed enabling the beneficiaries to register complaints either via phone or through email to the M&E of FATA ESP or another independent resource. All of these and related other mechanisms will be substantiated through establishing accuracy of their data using already defined procedure of minimum 10% sample verification by M&E.

As part of ensuring target audiences say in the oversight and ownership of activities actually meant for them, USAID encourages their active participation. Keeping this in view and depending on the need as well as the nature of activities, either locality or activity specific representative Oversight Committees (OCs) shall be formed. OCs will serve as the local ears and eyes of FATA ESP and will report to the M&E regularly. Their feedback will be validated before it is used as a source of M&E verification.

**Transparency:** The three tiered approach entailing 1) FATA ESP’s internal M&E, 2) USAID’s in-house M&E, and 3) third party M&E (monitoring contract managed by USAID) will ensure transparency and accountability underpinned by Development Assistance Criteria (DAC) for performance monitoring and impact evaluation, i.e. Relevance, Effectiveness, Efficiency, Sustainability, Impact, Connectedness and Coverage.

***Economy of effort:*** While selecting indicators cautious efforts were made to minimize the burden of data collection and reporting. Data collection requirements for each indicator were reviewed with consortium partners to avoid the likelihood of duplication. The principle of ‘management usefulness’ was applied to limit requirements to the collection of data that are useful for decision-making.

***Participation:*** This M&EP has been developed based on the inputs of consortium partners. Beneficiaries’ inputs will begin to feed into it after field level monitoring starts. Experiences emanating from interaction with beneficiaries will enrich this M&EP throughout the life of FATA ESP.

## 

## 1.6. Overall approach to M&E

FATA ESP will deploy a cost-effective, evidence-based approach that builds on USAID’s best practice of using three layers of M&E – community, project, and USAID. At the community level beneficiary groups essentially comprising but not limited to direct recipients of FATA ESP interventions, formal/informal local leaders, government line departments and other key informants will be approached to solicit neutral and unbiased opinions in order to determine attributable results. FATA ESP will deploy field-based M&E officers to monitor, evaluate and report activities and corresponding immediate, medium and long-term results. Finally, FATA ESP will support the evaluation program of USAID’s M&E Implementing Partner.

## 1.7. Salient Features of M&EP

* Allows for regular and multi-tried monitoring on pre-determined indicators and milestones;
* Demonstrates impact by comparison of determinate and indeterminate data over time;
* Enables to identify, preempt and rectify minor/major deviations and illogical connections between/among activities and indicators, and activities and local realties;
* Encourages stakeholder participation by incorporating their views in planning, monitoring and reporting field level actions;
* Aids effective management decisions by timely and regular reporting of accurate data on meaningful indicators; and,
* Encourages regular communication with USAID and other stakeholders.

## 1.8 Strategic Approach: Monitoring Implementation

USAID-ADS 203.3.3 states that assistance objective teams must complete PMPs for each assistance objective. In addition, ADS 203.3.3.1 indicates that such plans must (1) identify the performance indicators that will be tracked; (2) specify the source, method of collection, and schedule of collection for all required data; and (3) assign responsibility for collection to a specific office, team, or individual.

FATA ESP is committed to providing monitoring information to USAID that meets the requirements and guidelines outlined in USAID's ADS Chapters 200-203 as well as the USAID Operational Guideline. This M&EP primarily focuses on monitoring and evaluation at both, ‘the Objectives/Intermediate Results’ and ‘Sub Objectives/Sub-Intermediate Results levels’.

This proposed approach to performance monitoring of FATA ESP is based on a causal chain that links program outputs and outcomes to the program goal as established in the cooperative agreement between USAID and Creative Associates. In this causal chain, the program activities will produce, in the first instance, outputs, such as agricultural inputs, techniques and management practices for use of technology. These and related other outputs, in turn, will converge to evolve into higher level results (outcomes), also called Intermediate Results (IRs). Ultimately, the program outcomes will contribute towards Development Objective-3 – Increased stability in focus areas.

This M&EP seeks to measure results and impact of FATA ESP following a three E’s approach i.e. efficiently, effectively and economically. While developing M&EP cautious efforts were made to employ quality indicators as described in the USAID Foreign Assistance Framework (FAF) and USAID guidelines (ADS Chapter 200).

## 

## 1.9. M&E Framework

The M&EP guides the FATA ESP staff on what indicators will they precisely monitor or care about, how will they monitor, how often will they monitor, which data sources should they use, and, how will they report monitoring data? It provides an overview of how and why baseline, midline and end line surveys/evaluations and internal reviews are critical and intertwined. The M&EP describes indicators and their definitions, measurement units and data sources, collection methods and frequency, segregation, type, analysis and reporting. It will be reviewed and updated on an annual basis along with the work plan and FATA ESP will seek USAID’s approval for any proposed changes to it.

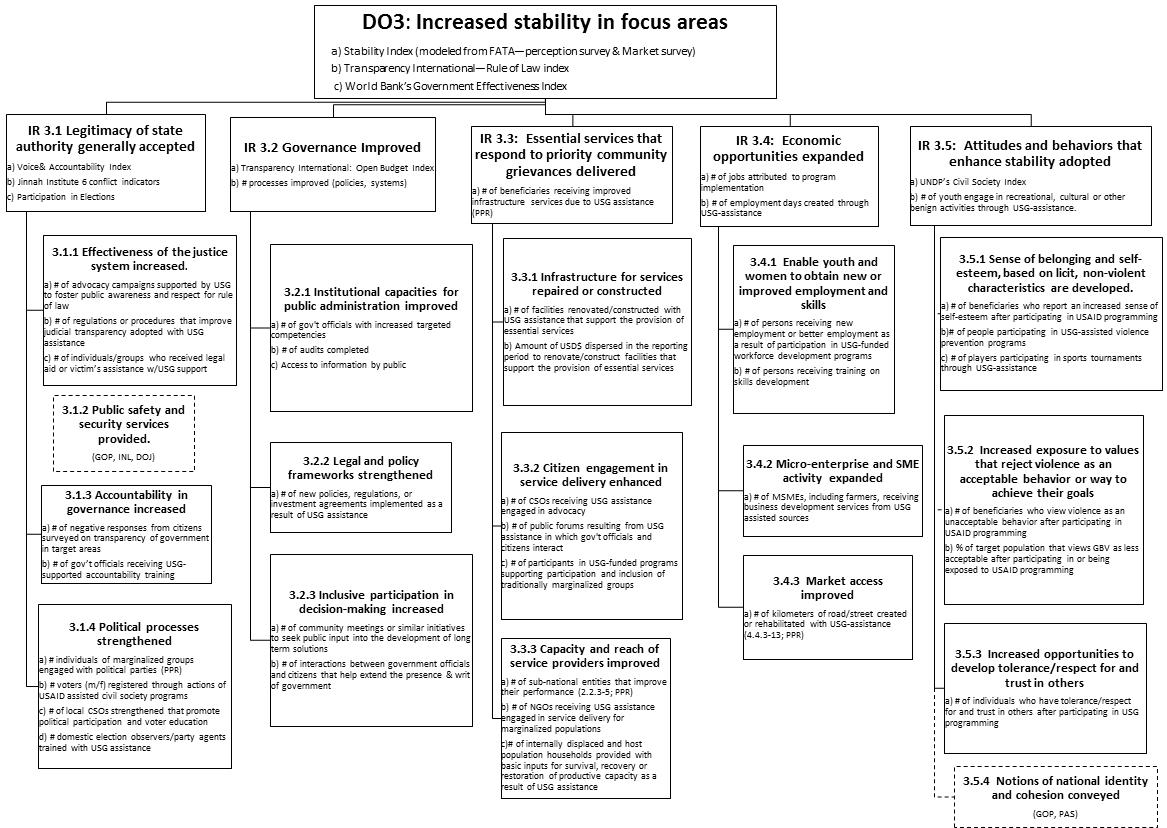
**FATA ESP Goal - Increased economic growth opportunities leading to stability in focus areas of FATA** is directly linked with USAID’s MSF’s DO 3, i.e. “increased stability in focus areas” and Intermediate Result 3.4 i.e. “economic opportunities expanded”. As the FATA ESP is essentially an economic growth program, therefore, its objective is “increased opportunities for income generation”. The development hypothesis, therefore, is that the increased economic growth will in turn bring economic stability and resultant social cohesion into the three agencies of FATA; more so to the focus groups or communities within these agencies. USAID will test this particular hypothesis through FATA/KP Stability index (executed by MSI). Net change in per capita household expenditure (as a proxy for income) impacted by FATA ESP will be gauged and compared with baseline twice over the LoP i.e. midline and end line surveys.

**The Sub Objective - Productivity of farmers and livestock holders increased:** Under this objective, FATA ESP seeks to strengthen and expand agricultural resource base by providing technical assistance to the farmers for increased productivity. Activities under this component will contribute to DO 3’s IR 3.4 i.e. “Economic opportunities Expanded” and be gauged through baseline, midline and end line assessments.

**The Sub Objective - Micro and small enterprises expanded:** Under this objective, micro and small enterprises will be established and/or strengthened by promoting private sector led economic activities in FATA. This component directly contributes to DO 3’s IR 3.4, particularly sub IRs 3.4.2 and 3.4.3.

The diagram on the next page is FATA ESP’s Results Framework:





## 1.10. Three Factors for Indicator Selection

1. Focus on data that allows for the measurement of performance;
2. Need for both output and outcome indicators to correlate lower level outputs to higher level, longer term outcomes; and
3. Bring controls that prevent deviation, bring focus, enhance day-to-day program implementation and meet the requirements of USAID.

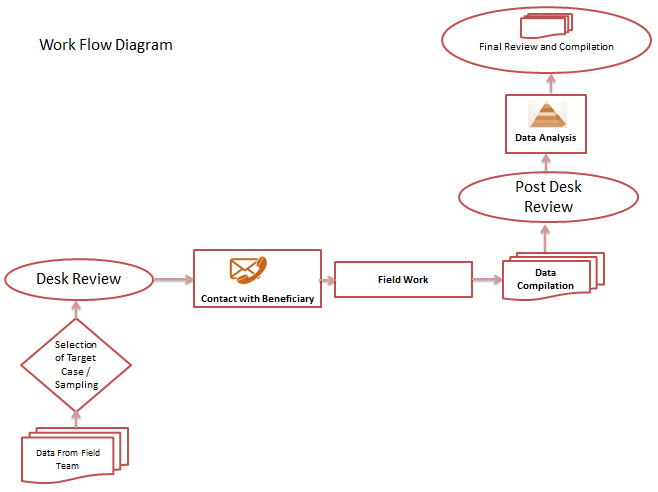
The FATA ESP indicators consist of custom and MSF Indicators. While selecting or determining these indicators following characteristics of good performance indicators were taken into consideration:

1. **Direct:** An indicator should closely track the result it is intended to measure.
2. **Objective:** Objective indicators are operationally precise and one-dimensional. They should be unambiguous about what is being measured and what data are being collected.
3. **Enabling:** Indicators should be useful for management purposes at relevant levels of decision-making.
4. **Practical:** An indicator is practical if data can be obtained in a timely manner at reasonable cost.
5. **Attributable:** Performance indicators should measure change that is clearly and reasonably attributable i.e. indicators should demonstrate credible, measurable and unquestionable results.
6. **Timely:** Performance data should be available when they are needed to make decisions.

# 2. Data Monitoring and Reporting Loop

A 3E’s data collection approach i.e. ‘**E**fficient for Wise’, ‘**E**ffectiveness for Quality’ and ‘**E**conomical for Precision’ will be employed. The frequency of reporting of monitoring data will vary depending on the nature of activities. For example, trainings will be reported soon after their monitoring. However, activities like development or rehabilitation of infrastructure will be reported on quarterly or semi-annual basis. Increase in yield of crops and livestock will be reported twice over the life of program i.e. during midline and end line, while some of the other activities such as enterprise development will be reported semi-annually or annually. Report of the regular data monitoring will be submitted within 17 working days following the reporting month. Report of a specially assigned or an unplanned monitoring task will become due in four working days following its completion. Data monitoring cycle has been delineated below:

1. **Data from implementing teams received:** Through independent verification, the monitoring team will validate the data of assisted beneficiaries received from the implementing teams (one time activity per cycle). In case, if an urgent or unplanned task is handed over, the same cycle will be followed.
2. **Selection of target case/distribution:** M&E team will select minimum 10% of the total target cases at given destinations for independent monitoring and verification, while also considering key elements such as gender, youth, excluded groups and ADPs. Depending on specific considerations such as scope and nature of activities, area of implementation and need for a greater sample validation, the current target of 10% will be increased.
3. **Desk Review:** Comprehensive review of all cases will be carried out to develop clear information and understanding about individual beneficiaries. Selected cases will be analyzed and beneficiaries will be traced before starting field visit to avoid the time wastage and hurdles in the interview process. Desk review will include study of the program data, identification of the locations of beneficiaries, assessing accessibility and security issues and selection/formulation of customized tools (including checklists, open ended/closed ended questionnaires, etc.) for data monitoring. For the startup phase, M&E team has developed a generalized tool for site visit (Appendix VI). All customized M&E tools will be pre-tested before their implementation for actual data monitoring.
4. **Beneficiary tracing and site visit plan:** After selection and analyzing the beneficiary’s information, M&E staff will either contact the beneficiary to seek help and/or make a route plan by themselves to get to the meeting site as per the schedule.
5. **Data collection from the field:** Using questionnaires and other tools, M&E team will conduct interviews with selected beneficiaries with the aim to objectively verify the equitability and transparency of provided assistance and capture deviations, key lessons and success stories (if any). Ethical considerations including ensuring confidentiality of the data and beneficiary consent shall be the primary responsibility of M&E team. At the initial stage, M&E team will use a single format developed for monitoring of activities (attached in appendix VI). However, customized tools shall be developed as the interaction with beneficiaries and program staff increases. Data collection means will entail review of available literature, direct/personal observation, Focus Group Discussions (FGDs), Key Informant Interviews (KIIs), indirect interviews such as telephonic interviews in case if beneficiaries are inaccessible owing to unavoidable reasons, etc. Means of verification shall include but not be limited to selection procedures, activity reports, certification or endorsement by government counterparts, community representatives, etc.
6. **Data Compilation:** M&E team will compile all recorded details of the interviews, discussions and meetings with beneficiaries or on-site verification of the cases by summing up the key analysis (i.e. qualitative and quantitative) in a report on prescribed format along with the evidences such as geo-coded data captured through GPS enabled mobiles and other testimonials as indicated in section ‘e’.
7. **Post-Desk Review:** M&E Officers under the supervision of Senior M&E Officer and Senior M&E specialist will compile the monitoring reports after careful review and analysis and mutual consultations. By doing so, data quality and precision will be ensured.
8. **Data analysis:** The M&E Officers will share compiled reports with Senior M&E Officer within given timeframe. S/he will further consolidate and up-scale the reports and if need be ask the M&E officers for another verification of data provided, before s/he submits the report to Senior M&E Specialist. Senior M&E Specialist will be responsible for final/overall data quality assurance. S/he will ensure appropriateness and relevance of the data analysis and quality presentation, before s/he submits the final report to DCOP/COP.
9. **M&E reports backward integration:** Final reports will be shared with COP, DCOP and field coordinators. Under the supervision of DCOP, the program team members will develop course correction plans as part of bridging the gaps identified in the M&E reports. The same data monitoring cycle as reported earlier shall be followed to monitor and report on the course correction plans developed and shared by the program team.



# 3. baseline

The baseline study will measure initial values for all FATA ESP indicators, identify and provide background analysis of potential beneficiaries and capture snapshot of any existing provision of similar or related assistance by USAID or others in the focus areas. This study will be repeated at the midway and end of FATA ESP to obtain measurements of change. The studies will target treatment and control groups and employ qualitative and quantitative techniques known as mix-method in order to generate attributable evidences. Following issuance of NOC by the government, during first six months, FATA ESP will collect baseline data. It is assumed that FATA ESP’s activities will kick start only after the baseline study has been completed. However, if activities are implemented in parallel to or ahead of baseline survey, where necessary, recall method shall be used to capture the pre- project conditions against certain indicators.

Upon completion of baseline study, the baseline values will be incorporated in the Indicators Tracking Sheet (ITS) and Performance Indicators Reference Sheets (PIRS), and later on, the M&E team will track performance against the baseline values. Baseline data, a mix of both, determinate and indeterminate, will be collected in strict compliance with already proposed methodology. Baseline study will be implemented by an external/third party on behalf of FATA ESP. The qualitative study part of the baseline will also address under-mentioned:

* Present qualitative and quantitative analysis of the characteristics of existing on-farm and off-farm job markets and their current absorption capacity, besides classification and mapping of potential beneficiaries.
* An analytical review of existing/traditional means of farming being employed and potential for replacing them with contextually relevant technologies and management practices, enabling farmers to become food security agents as opposed to their present condition as food crisis victims.
* Map rural and vulnerable farmers and agricultural land for possible targeting under FATA ESP.
* Present analysis of the status of available road infrastructure in relation to farmers’ current accessibility to markets, besides identifying potential pockets/sites/communities for such interventions.
* Identify to provide a review of related trainings given in past/being given at present (by others) in the target regions, besides identifying most common and prioritized skill and knowledge enhancement needs/gaps of the potential beneficiaries (farmers and MSMEs).
* Map and provide profiles of local for-profit food security private enterprises, producers’ organizations, water users associations, women’s groups, trade and business associations and community-based organizations for their potential targeting under FATA ESP.
* Identify (by mapping), besides providing arguable reasons for focusing specific rural and vulnerable clusters of households under FATA ESP.
* Identify (map) types, nature and scope of work of existing MSMEs in focus agencies.
* Map existing and explore future potential for linkages between agro-base and marketplace.
* Map existing agriculture and livestock extension workers (private and government) and identify potential for their capacity building under FATA ESP.

**Important Note:** At one point (in the proposal), FATA ESP demonstrates commitment to paying special attention to creating/allowing employment opportunities for women, youth and internally displaced persons (IDPs) in particular. This will be carefully assessed and tracked during the life of the program by first establishing the baseline values for already employed women, youth and IDPs and also identifying where and in which professions they are engaged. In the baseline study, through incorporating questions on the employment status of these specific beneficiary groups, baseline values will be determined.

## 3.1 Public opinion/perception surveys

Depending on the need and budget availability, the M&E team will undertake public opinion/perception surveys in targeted communities. For example, public opinion surveys will track and measure any changes in public’s perception of the GoP’s ability to provide essential services, i.e. the GoP’s ability to enable producers access to markets and market information and agricultural and livestock extension services. Data collected through Equal Access’s (EA) Interactive Voice Response Program (IVRP) will also be used to gauge public opinion. Such critical studies shall be managed internally as well as through external resources (by individuals/consulting firms specializing in the areas of public opinion/perception surveys).

**Person responsible:** In the case of community level surveys, Field M&E Officers will be responsible to administer them under the overall supervision of Senior M&E Specialist or Senior M&E Officer. However, in case of focus group surveys involving participants of meetings/seminars/workshops held at Peshawar, Islamabad or other major cities, Senior M&E Specialist or Senior M&E Officer will be responsible to lead/administer them.

**Questionnaires:** In consultation with the project implementation team, the M&E team will develop customized questionnaires for such surveys. The survey forms will be pre tested in order to bridge gaps, if any, before they are used in the field.

# 4. Data Collection Plan

FATA ESP will use web-based reporting (first year is MS Excel based; a web-based system is currently under development) and a mobile data collection approach. For example, Field M&E Officers will use GPS-enabled mobile phones to take time-stamped and geocoded photos of visited sites/observed tangible evidences. An Integrated Database Management System (IDMS) will also be employed to further transparency, knowledge management and facilitate data warehousing. IDMS will capture M&E data across all beneficiaries, which will:

1. Allow project staff to access the system from any location;
2. Permit updates from a single location but applicable for all users;
3. Contribute to data quality and reliability; and
4. Facilitate timely reporting for knowledge management and decision-making.

Abacus will be trained by Creative on the use of IDMS. Abacus staff will train relevant Field M&E staff, as needed. Creative will be responsible for the maintenance of IDMS.

## 4.1. Data collection against the Indicators

The monitoring team will collect data against FATA ESP custom and MSF indicators. Data collection against each indicator will depend on the frequency of their corresponding activities. Data against some of the indicators will be collected quarterly whereas for others it will either be semiannual or annual, and, in case of outcome and impact level indicators it will be done thrice over the entire life of FATA ESP including at the time of baseline, mid-line and end line. Contextually relevant and robust monitoring tools will be created soon after the approval of Work Breakdown Structure (WBS) or Work Plan by USAID. The WBS entailing activities drilled down to minute levels will allow for creation of customized data quality assessment/control, collection and validation/verification tools. Besides collecting attributable data against the baseline values, monitoring team will also assess efficacy and relevance of the beneficiary selection criterion vis-à-vis the principles of equitability. Monitoring team shall document/capture higher level results in the form of field stories and case studies and continuously assess, analyze and report on context and program level indicators. For Pak-info[[1]](#footnote-1)after the credentials are provided to the M&E team, data will be collected and reported against MSF indicators as per the requirement. Reporting in PakInfo will mainly depend on the frequency of activities.

## 4.2 Data Handling

M&E team will seek to maintain a high degree of consistency and uniformity in its implementation to ensure accuracy and authenticity of data quality from the field. Towards this end, soon after the inception of FATA ESP, a detailed working strategy will be formulated. In the working strategy, the broader contours as well as specific data requirements against each indicator shall be sorted out.

## 4.3 Data Storage

To ensure compliance with USAID ADS 502.3.4.9 database handlers at Creative are well equipped to recover data in case of loss or system crash. The M&E staff at Abacus will be provided with computers in which registered antivirus for data safety shall be installed. Before re-issuance of any computer system, data will be preserved in data bank (back-up).

## 4.4 Data Confidentiality and Security

Confidentiality, safety and security of all types of data will be the primary consideration of M&E team. The data confidentiality will be ensured at both field and office level. Standing instructions shall be issued to the field M&E team to refrain from sharing any information provided by the respondents with unauthorized individuals/organizations. By including special clauses in the employees contracts, data protection, confidentiality and security shall be made binding on the staff.

# 5. Data Quality

In strict compliance with USAID ADS 203.3.11 that underlines five data quality standards namely Validity, Integrity, Precision, Reliability, and Timeliness, FATA ESP will generate credible evidences meeting USAID’s data quality benchmarks.

## **5.1 Data Quality Control**

To ensure that data accurately represents the results of activities and to maintain an independent oversight vis-à-vis five data quality benchmarks highlighted above, FATA ESP will optimally benefit from Community Monitoring (CM) and USAID Monitoring. This will further ensure Quality Assurance/Quality Control (QA/QC) and independent verification of reported activities and data. Data obtained at various tiers and in different ways will allow for triangulation and more so for correlation ensuring accuracy, precision and relevance.

**Table: FATA ESP Data Quality Plan**

| **Data Quality Parameter** | **Measures taken to ensure quality** | **Individual responsible** |
| --- | --- | --- |
| **Validity** | * Identification of measureable, quantifiable, traceable and attributable means of verification of FATA ESP activities; * Translation of program development theory into Results Framework; * Data collection directly from the primary source/recipients of FATA ESP interventions; * Addressing issues of data quality and attribution through triangulation; | Senior M&E Specialist, Senior M&E Officer,  Field M&E Staff |
| **Reliability** | * Data Management Processes (DMP) are extensively elaborated in the M&EP and are applied consistently across all focus regions; * Data are managed using tracking sheets and their reliability is tested through validation/triangulation; * Time-bound data collection/management is adhered to; * Team members interacting with M&E system have been trained; * Data quality control is auditable from one step in the DMS to the next; | Senior M&E Specialist, Senior M&E Officer,  Field M&E Staff |
| **Integrity** | * Third party monitoring; * Data collected directly from the source with auditable processes; * Multiple signatures required on data collection and collation forms; * Data quality assessment procedures including peer/cross sectional comparisons and data attribution checks in the form of triangulation reducing chances of manipulation; * Regular/random (unplanned) on-site monitoring and data verification visits; | Senior M&E Specialist, Senior M&E Officer,  Field M&E Staff |
| **Precision** | * Quality control forms designed following LFA and WBS logic enables ‘from one step to the next surveillance and increases likelihood of detecting duplicate/erroneous data reporting; * Data quality control is auditable from one step in the DMS to the next; * The tracking sheets contain inbuilt controls to pre-empt erroneous reporting; * Processes are designed holistically minimizing room for inconsistent/extraneous reporting; | Senior M&E Specialist, Senior M&E Officer,  Field M&E Staff |
| **Timeliness** | * Data is gleaned & reported in the reporting period in which activities take place. This is ensured through regular supervisions of FATA ESP implementation plans that enable devising data collection checklists/ensuring collection of evidences of activities managed/being managed in the reporting period; * All data for the reporting period is captured in tracker spreadsheets; * Consolidated data is reported quarterly by the 30th day of the month following the reporting quarter; * Data is reported annually by the 30th day of the month following the reporting year; | Senior M&E Specialist, Senior M&E Officer,  Field M&E Staff |

5.2 Data Quality Assessments

The M&E team will consult Creative for the selection of the indicators and locations where the DQAs will be conducted. A report, including action items, will be drafted for each DQA exercise. Apart from the scheduled DQAs, special follow-up DQAs will be conducted depending on the need/instructions of Creative and USAID.

# 6 Program M&E Team and Reporting

## 

## 6.1 Program M&E Team

The FATA ESP M&E Team will be led by Senior M&E specialist based in Islamabad. S/he will be further assisted by a Senior M&E Officer, two M&E officers and four M&E assistants. The M&E officers and M&E assistants will frequently travel within the agencies i.e. Bajaur, Mohmand and South Waziristan for the regular monitoring of FATA ESP implementation (data collection and validation) on ground. Senior M&E Officer will be responsible for the quality check and overseeing of the planning, implementation and reporting of field-based M&E by the M&E Officers and M&E Assistants and supervision of their day-to-day affairs at the Peshawar office. Key responsibilities of the M&E team members are as under:

**Senior M&E Specialist:** Report to the CoP or DCOP; Provide technical leadership in designing, updating and utilizing M&EP and customized data collection tools; serve as the M&E technical point of contact for FATA ESP in terms of engagement and supervision of third party services, as and when required (M&E specific only); submit timely and accurate monitoring data/reports as per the agreed formats and frequency; compliment the work of program areas (particularly in developing/realigning work plans based on M&E data/findings/recommendations) as and when required; provide regular technical assistance to the program staff on performance reporting; lead M&E team by continuously honing their capacities to produce quality and timely outputs; effectively supervise the overall M&E team for the successful achievement of desired outcome.

**Senior M&E Officer:** Report to the Senior M&E Specialist and assist him/her in designing and updating M&EP, customized data collection tools and Terms Of Reference (TOR) for M&E consultants; ensure timely collation and validation of data from the field for necessary analysis and reporting into PakInfo & IDMs and monthly or quarterly reporting to Creative and USAID; identify and report best practices and lesson learnt and minor or major deviations to timely compliment the work of FATA ESP; Effectively supervise the Peshawar Office based M&E team for the successful achievement of desired outcome.

**M&E Officers:** Report to the Senior M&E Officer; Regularly collect monitoring data from field on prescribed templates; analyze the data before reporting it on the prescribed format; identify issues hampering program performance and report them immediately along with recommendations for course correction; develop/document best practices and lessons learnt (case studies) and report them regularly; collate, analyze and report data for quarterly, semiannual, annual and any other reports as required by Creative and USAID.

**Assistant M&E Officers:** Report to the Senior M&E Officer; Provide support in implementation of M&E activities in the field i.e. data collection and analysis; conduct field monitoring visits while keeping focus on program/financial aspects; identify/gather information about best practices, lessons learnt, etc.; ensure timely completion of all above and other related tasks assigned.

## 6.2 Field Visit Procedures

**Field Assessment Procedure:** The M&E team will monitor FATA ESP’s activities through field visits and interviews with beneficiaries. In line with the guidance from the senior M&E Specialist and Senior M&E Officer, beneficiaries from different areas will be selected randomly to plan/conduct interviews subsequently. Besides regular monitoring of planned and agreed activities, the team will also undertake monitoring assignments directed by COP, DCOP and USAID.

**Methodology:** Desk reviews, KIIs, FGDs, panel meetings/discussions (with a small group of learned/informed people), social mapping (where respondents are illiterate/uneducated), village forums/community meetings, small surveys, onsite verification, direct observation, etc. will be employed as methods of monitoring for data collection, verification and validation to determine justifiable attributes.

**Field Visit Plan:** M&E visit plans will be developed/ coordinated by the Senior M&E Officer and upon the approval of Senior M&E Specialist; they will be shared with program teams for their comment/concurrence and necessary facilitation by them. The program teams at regional and field level will facilitate the M&E team in arranging and holding meetings with the respondents/beneficiaries.

**Security Check:** Security related SOPs developed for FATA ESP will be strictly followed by the M&E team. M&E team will share its plans with the Security Department (SD) in advance. The SD will assess the ground situation to issue necessary instructions regarding whether or not to undertake a particular visit and essential dos and don’ts.

**Scope of Site Visits:** The M&E team will ensure proper monitoring of all activities selected for the visits and report progress and performance in accordance with the predetermined plan. During visits, the M&E team will also lookout for success stories, challenges and constraints faced in implementation and lessons learned during the process. Reports of the monitoring visits will be submitted within four working days to the Senior M&E Officer who after ensuring quality, relevance, precision and demonstration of actual evidence will submit such reports to the Senior M&E specialist. S/he after ensuring validity, reliability, integrity, relevance and timeliness, submit such reports to DCOP and COP.

## 

## 6.3 Reporting Requirements

***USAID/Pak Info*:** To comply with the requirements of USAID/Pakistan Management Information System (MIS), Creative will provide quarterly progress updates vis-à-vis implementation of activities.

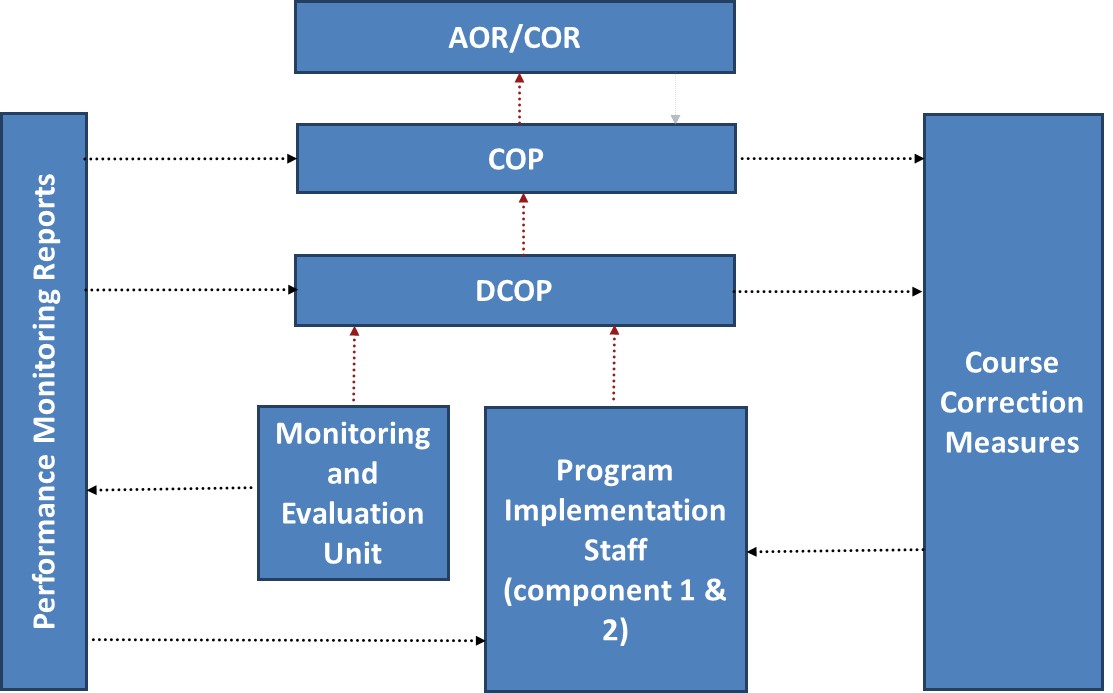
**Program Performance Reports***:* As per the Cooperative Agreement, Creative will ensure submission of following reporting requirements:

* Annual Work Plans for next year, 30 days before completion of the current reporting year.
* Quarterly Performance Reports within 30 days following the end of reporting quarter.
* There will be no independent fourth quarter report. Instead, each fourth quarter progress report will be incorporated in the Annual Performance Progress Report. Annual Performance Progress Reports, no later than 30 days of the end of the program year, incorporating the final quarter data with greater emphasis and detail.

## 6. 4 Reporting Plan

Following steps describe the flow of monitoring data from the field to the USAID Pakistan office.

1. Project implementation staff will send the data on monthly basis to the M&E Field officers who will quality check the data and then send it to M&E office in Peshawar.
2. After consolidation and quality check, Senior M&E Specialist will send the data to the DCOP/COP.
3. Chief of Party will send the data to the respective COR in USAID.
4. As part of ensuring integration of M&E findings in future action plans of FATA ESP, the Senior M&E Officer or Senior M&E Specialist will share the M&E data with Senior Field coordinator to work further with his/her team in order to come up with a robust course correction plan. Once the course correction plan is developed and implementation starts, the M&E team will do necessary follow up to ensure optimal compliance by the program team. Follow up monitoring exercises will be reported in the same manner as described above.



## 6.5 Performance Monitoring Plan (PMP)

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| # | [**Indicator and Source**](file:///C:\Users\femateen\Desktop\ESP\Book1.xlsx#RANGE!page27) | **Disaggregation** | **Data Source/Means of Verification** | **M&E Data Collection Methods & Frequency** | **Baseline and Annual Targets** |
| **Program Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | |
| A | Stability Index dashboard (modeled from FATA - perception survey & market survey) | Program or Agency Level (TBD by USAID) | USAID’s FATA Stability Index Report; Baseline Report; Mid-term Evaluation Report; End-line Report; | USAID’s FATA Stability Index Survey; Baseline Survey; Mid-term Evaluation; End-line Survey; Literature Review - (3\*LOP) | Baseline = 0; |
| Econ. security: Y1: 5%; Y2: 10%; Y3: 20%; Y4: 30% |
| Social structures: Y1: 1%;Y2: 3%; Y3: 6%; Y4:10% |
| B | Per Capita Expenditures (as a proxy for income) in USG-assisted areas (MSF: 4.5-9) | Agency | Baseline Report; Mid-term Evaluation Report; End-line Report; | Baseline Survey; Mid-term Evaluation; End-line Survey, Literature Review - (3\*LOP) | Baseline = 0, Y1: 5%; Y2: 10%; Y3: 15%; Y4: 20% |
| **Program Objective: Increased Opportunities for Income Generation** | | | | | |
| A1 | Number of jobs attributed to program implementation (MSF: 4.5-2) | Sex, Tehsil, Agency | Program records of On-farm (agriculture, livestock, nurseries), Off-farm and Non-farm Jobs; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs - (Annual) | Baseline = 0; Y1: 150, Y2: 300, Y3: 600, Y4: 1,200; LOP: 2,250 [Min. 2% women] |
| B1 | Number of employment days created through USG assistance (DO 3: IR 3.4) | Sex, Tehsil, Agency | Program records of On-farm (agriculture, livestock, nurseries), Off-farm and Non-farm Employment Days; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs - (Annual) | Baseline = 0; Y1: 45,000; Y2: 67,5,00; Y3: 82,500; Y4: 127,500; LOP:322,500 [Min. 2% women] |
| **Sub-Objective 1: Productivity of Farmers and Livestock Holders Increased [Component 1: Agricultural Productivity]**  Note: some of the activities undertaken in this component will feed into component 2 indicators | | | | | |
| 1.1 | Average percent increase in yield of cereals, horticulture, fodder and leguminous crops | Crop Type, Tehsil, Agency | Program records of Cereals (wheat, rice and maize), Horticulture (fruit and vegetables), Fodder and Leguminous Crops; Indicator Results Tracking Sheet; Site Selection Reports; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs - (3\*LOP) | Baseline = 0; Y1: 5%; Y2: 10%; Y3: 20%; Y4: 30% |
| 1.2 | Average percent increase in livestock and poultry production | Livestock, Poultry, Tehsil, Agency | Program records of Livestock and Poultry Production; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs - (3\*LOP) | Baseline = 0; Y1: 3%;Y2: 7%; Y3: 12%; Y4: 20% |
| **Output 1.1: Expanding the resource base for agriculture and livestock production** | | | | | |
| 1.1.a | Number of hectares with irrigation and drainage services (MSF: 4.5.1-28) | Tehsil, Agency | Program records of Irrigation and Drainage Services; Records of the Number of Hectares with Irrigation and Drainage Services; Indicator Results Tracking Sheet; Site Selection Reports; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs - (Quarterly) | Baseline = 0; Y1: 550; LOP: 3,400 |
| 1.1.b | Number of hectares of waste land and/or underutilized land developed | Tehsil, Agency | Program records of Waste and Under-utilized Land Developed; Indicator Results Tracking Sheet; Site Selection Reports; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs - (Quarterly) | Baseline = 0; Y1: 100; LOP: 3,200 |
| 1.1c | Number of hectares under improved technologies or management practices as a result of USG assistance (MSF: 4.5.2-2) | Tehsil, Agency | Program records of Efficient Irrigation Systems; Records of Orchards Developed; Improved varieties introduced; Indicator Results Tracking Sheet; Site Selection Reports; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs - (Quarterly) | Baseline = 0; Y1: 0; LOP: 20 |
| 1.1d | Number of women beneficiaries assisted for backyard poultry farming | Tehsil, Agency | Training Participants Lists or Reports; Records of Poultry Packages Provided; Records of Cottage Poultry Farms Established; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs - (Semiannual) | Baseline = 0; Y1: 40; LOP: 430 [100% women] |
| **Output 1.2: Improving farmer skills and access to high quality inputs and services** | | | | | |
| 1.2a | Number of persons receiving trainings on skills development (MSF: DO3 3.4.1) | Theme, Tehsil, Agency | Training Participants Lists and Reports; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs - (Quarterly) | Baseline = 0; Y1: 3,095; LOP: 20,400 |
| 1.2b | Number of rural households benefitting directly from USG interventions (MSF: 4.5.2-13) | Tehsil, Agency | Program’s Overall Beneficiary Records; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs - (Quarterly) | Baseline = 0; Y1: 2,455; LOP: 20,210 |
| 1.2c | Kilometers of roads constructed or repaired with USG assistance (MSF: 4.4.3-13) | Tehsil, Agency | Program records of Roads Constructed or Repaired; Indicator Results Tracking Sheet; Site Selection Reports; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs - (Quarterly) | Baseline = 0; TBD |
| 1.2d | Number of ICT-outreach and extension services packaged and/or disseminated for awareness raising | Activity, Tehsil, Agency | Activity Records; Beneficiary Perception Surveys; Indicator Results Tracking Sheet; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs - (Quarterly) | Baseline = 0; Y1: 269; LOP: 1,292 |
| **Sub-Objective 2: Micro and Small Enterprises Expanded [Component 2: Micro and Small Enterprises]**  Note: some of the activities undertaken in this component will feed into component 1 indicators | | | | | |
| 2.1 | Average percent increase in income levels of MSEs | Organization, Tehsil, Agency, Sex | Pre, Mid and Post FATA ESP Assessments of Beneficiary MSEs Incomes; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs – (3\*LOP) | Baseline = 0; Y1: 2%; Y2: 10%; Y3: 20%; Y4: 30% |
| 2.2 | Number of MSEs strengthened and capacitated | Organization, Tehsil, Agency, Sex | Records of All Beneficiary MSEs; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs – (3\*LOP) | Baseline = 0, Y1: 230; LOP: 3,356 |
| **Output 2.1: Support establishment of micro and small enterprises** | | | | | |
| 2.1a | Number of individuals/MSEs trained and/or provided technical assistance to enhance profitability | Organization, Tehsil, Agency, Sex | Training Participants Lists or Reports; Other Activity Records; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs - (semiannual) | Baseline = 0; Y1: 110; LOP: 1,100 [minimum 40 women] |
| 2.1b | Number of micro and small enterprises established/rehabilitated/strengthened | Organization, Tehsil, Agency, Sex | Program records of In-kind Assistance or Small Grants to Establish/Strengthen MSEs; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs - (semiannual) | Baseline = 0, Y1: 61; LOP: 1,206 [minimum 60 women] |
| **Output 2.2: Strengthen supply chain linkages** | | | | | |
| 2.2a | Number of business linkages and partnerships established | Linkages, Partnerships, Tehsil, Agency | Program records of Financial and Technical Assistance, Workshops, Exhibitions, Agricultural Shows, Exposure Visits and Linkages Development; Other Activity Records; Indicator Results Tracking Sheet; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs - (semiannual) | Baseline = 0; Y1: 15; LOP: 150 (100 linkages and 50 partnerships) |
| **Output 2.3: Improve, rehabilitate and construct agriculture, livestock and market infrastructure** | | | | | |
| *2.3a* | Number of agriculture, livestock and market infrastructure improved/ rehabilitated/ constructed | Market Type, Improved, Rehabilitated, Constructed, Tehsil, Agency | Program records of Rehab./Dev. of Markets, Water Troughs, Artificial Insemination Centers, Water Reservoirs and Compost Pits; Other Activity Records; Indicator Results Tracking Sheet; Site Selection Reports; | Literature Review; On-site Verification/Direct Observation; KIIs; FGDs - (semiannual) | Baseline = 0; Y1: 17; LOP: 208 |
| **Output 2.4: Develop local business/trade associations** | | | | | |
| 2.4a | Number of MSEs, and business and trade associations formed/capacitated | Type (Business Associations or MSEs), Tehsil, Agency | Program records of the Formation of Business Associations, Market Committees and Farmers/Poultry Associations; Records of In-kind Assistance and Small Grants to MSEs; Other Activity Records; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | KIIs, FGDs, Direct Observation; Pre, mid and post assessments - (semiannual) | Baseline = 0; Y1: 47; LOP: 530 |
| **Overarching Output: Identify focus areas and form beneficiary groups** | | | | | |
| C: 1 & 2 | Identify focus areas for FATA ESP interventions and form beneficiaries groups | Type, Tehsil, PCC, Agency | Program records of Formation of PCCs, FEGs, LRGs, WUAs, RCCs and ACC; Indicator Results Tracking Sheet; | KIIs, FGDs, Direct Observation; Pre, mid and post assessments - (semiannual) | PCC & FEGs: Y1: 28; LOP: 94  LRGs, WUAs and POCs: TBD |

## 6.6 Critical Assumptions

The results described in this document are based on several critical assumptions, both at the program as well as context level. Some of the key assumptions are as under:

* Socio-political stability is not substantially impacted or modified by political events, and/or new laws and regulations;
* Legitimate governance presence is sufficient to engage in project delivery;
* Governmental and other stakeholders at the community level are willing to plan and support activities in a participatory manner;
* Conditions remain relatively stable without the occurrence of unprecedented hazards such as earthquake, drought or flooding;
* Any major economic and social change or militancy or cross border relations or an epidemic outbreak doesn’t render FATA ESP a non-primary consideration;
* Women and men in the community are able to talk to program staff without fear of retaliation from family members, security forces, or others;
* The security situation in project target areas remains such that the project can operate in the manner explained in the project proposal;
* The FATA government have no objection to local organizations operating and collecting baseline, midterm and end line data;
* The FATA government provides No Objection Certificate (NOC) to the program implementing partner and its sub-partners to operate in/from FATA ESP focus FATA regions;
* During the baseline survey, data collection regarding socio economic status of the people in focus FATA regions is not impeded by any of the factors highlighted above.
* Use of GPS enabled phones for M&E data tracking is not perceived as a threat by the state apparatus and beneficiaries.

# 7. Evaluation

FATA ESP will monitor and measure results at output, outcome and impact levels. While output level results show the progress over time i.e. intermediary results, outcome level results assess the broader, more long-term impact on communities in the target areas. In addition to ongoing monitoring, the midterm and end of term reviews will assess FATA ESP’s higher level results such as ‘whether or not people experience change in living standards? Whether or not people feel that they are better served by the state through provision of public services? Whether or not women, youth and excluded groups feel integrated with and respected and heard in the social mainstream (at HH and community level)? Salient features of the FATA ESP’s evaluation approach will be as under:

1. **Using the Baseline Data to Assess Program Impact:** The baseline data once collected will be incorporated in the indicators tracking table and PIRSs and will be tracked down by the M&E through planned continuous monitoring and periodic reviews. The baseline, midline and end line will be executed by FATA ESP (Creative/Abacus) through outsourcing to an outside firm.
2. **Mid-Term Evaluation:** At the end of second year, USAID will commission midterm evaluation of FATA ESP. An independent party hired by USAID will conduct the evaluation. The evaluation will be facilitated by FATA ESP. The evaluation will focus on review of the implementation progress, the findings of which will be adapted into the implementation plan for remaining life of FATA ESP.
3. **Final Evaluation:** A final evaluation will be conducted by USAID through a third-party to determine the overall impact of FATA ESP. The data will be compiled, compared and analyzed to assess FATA ESP’s achievement and overall results.
4. **Internal reviews**: Internal reviews will also be conducted annually to address FATA ESP’s strategy and implementation. The internal reviews will be coordinated with all field and HQ staff and the third parties to take a holistic view of how well the FATA ESP is delivering on its components. The internal reviews will address under-mentioned:

* What level of integration of programming has been achieved with different stakeholders (government, sub-contractors, local partners and other USAID implementing partners, etc.)? What best practice can be identified and how can this be improved?
* How well have the components of the program integrated – could greater effectiveness or efficiency be achieved through enhanced integration?
* Were program costs as planned or did they run higher or lower and why?
* What is the level of support the program received from other organizations? Is this sufficient for effective operation?
* What level of support for the program is received from USAID and is this sufficient for effective operation?
* Do program management processes and management styles enhance or impede program achievement of objectives?
* What are the significant obstacles to performance faced by the FATA ESP and how can the program address these challenges?
* What political factors have significantly influenced the program operation and how can they be addressed?

## 7.1 Probable Evaluation Questions

The purpose of spelling out probable evaluation questions here is to set the stage for better planning followed by preparation of tools, instruments and techniques/methodologies that will be employed to gather data against process, output, outcome and impact indicators under FATA ESP. These are the questions that Creative would like to have ready answers to, in order to demonstrate concrete and measurable progress towards FATA ESP’s goal and objectives. The set of questions listed below are not exhaustive, hence, be updated constantly during the life of FATA ESP to expand the horizon of the M&E framework, tools and techniques into new, yet critical areas of data collection, analysis and reporting:

**Impact Level**

* What evidence is available vis-à-vis program’s impact on overall economic security and social structures of target population? How are the elements of gender, social exclusion and minorities addressed in all of these?
* How has the program impacted increase in per capita expenditures (as proxy of income) of the target audience? What are the evidences available? How are the elements of gender, social exclusion and minorities addressed in all of these?

**Outcome Level**

* Does the program create employability opportunities? How is this gauged against corresponding FATA ESP inputs/activities?
* How many jobs have been created under FATA ESP? What is the evidence available that X% or X amount of jobs were created and they can be justifiably attributed to FATA ESP?
* How is the data regarding ‘employment days created through USG assistance’ traced, evaluated and captured? How is the issue of attribution addressed in this?
* How many days of employment have been created through USG grants? What is the evidence available?
* What percent increase in agricultural yields has FATA ESP affected? How is it estimated? For instance, through 100% sample or randomized sample study or any other means? How is the issue of attribution addressed?
* What percent increase in yields of livestock and poultry has FATA ESP affected? How is it estimated? How is the issue of attribution addressed?

**Output Level**

* What is the number of hectares of agricultural land that has come under improved technologies or management practices as a direct result of USG assistance? How is it estimated? How is the issue of attribution addressed in here?
* What is the number of hectares of agricultural land that has come under irrigation and drainage services? How is this number estimated? How is the issue of attribution addressed?
* How is the number of women rearing poultry as a result of USG assistance estimated? How is the issue of attribution addressed?
* How many kilometers of roads were constructed or repaired with USG assistance? How is this estimated? What is the evidence that justifies attribution?
* What is the number of persons that received skill development training under FATA ESP? How is the number estimated, and, attribution addressed?
* In what ways did FATA ESP benefit rural households under USG interventions? What criterion was adopted for the selection of focus rural households? What specific or measurable impacts has the FATA ESP had on wellbeing of these households? How this result is gauged and can be attributed to the Programme?
* What is the number of MSEs receiving business development services from USG assisted sources? What impact has such assistance had on target MSEs and how is it gauged?
* Are target MSEs reporting increase in income? How is this gauged? How is the issue of attribution addressed?
* Are there any linkages built between producers or enterprises? How were such linkages built? What do the built linkages serve now? How many partnerships have been forged based on earlier development of linkages? What purpose do such partnerships serve?
* What is the number of existing markets that have been rehabilitated? What specific inputs have gone into their rehabilitation? Are there any specific evidences available that indicate change/transition of each market from ‘what was’ to ‘what is’?
* What input tools such as strategies, capacity building schemes comprising thematic training modules and sensitization or awareness packages such as ICT were designed and employed in FATA ESP? What is the impact?
* What type or nature of community physical infrastructure was developed or rehabilitated in FATA ESP and how is it useful for beneficiaries? What are the attributable results?

# 8. Assessment and Updating of M&EP

Ideally this exercise must happen as often as needed. However, in order to avoid the challenge resulting from tackling the repeated amendments in the M&EP this exercise may be planned once a year; coinciding it with annual implementation and financial planning exercises. Keeping it updated guarantees usefulness, quality and relevance. The more frequently it is visited based on field realities, the more robust, contextually relevant and responsive to the needs at hand, it becomes. It helps address issues of synergistic relationships i.e. issues of disconnection and illogic between activities and output, outcome and impact indicators.

If FATA ESP makes major changes to the M&EP (as circumstances require) regarding indicators or data sources, then the rationale for adjustments will be documented. For minor changes, such as indicator definition or responsible individual, the plan will be updated to reflect the changes, but without the rationale. All these changes will be shared in the Quarterly Monitoring and Evaluation Reports with the USAID.

Planned regular monitoring of FATA ESP activities shall allow M&E team to strategize the next logical steps in a more informed way. Some of the key questions that should be answered by such monitoring exercises enabling the M&E team to plan and prioritize its future course of action including necessary adjustments in M&EP are as under:

1. Are the performance indicators measuring the intended result?
2. Are the performance indicators providing the information needed?
3. Are monitoring and evaluation activities moving in the direction they were envisioned at the onset?
4. Are the evaluation’ questions framed at the onset of FATA ESP still relevant and are being adequately answered? Do they require revision? Have more questions surfaced since the initial planning?
5. Are there any methodological issues that need to be addressed or changes that need to be made to the evaluation design?
6. Have changes in the plan become vital? Who will make such changes and who will implement them?
7. Is there a balance between M&E personnel and budget to carryout activities on merit?
8. How effectively are the M&E findings presented/reported/disseminated within the confines of FATA ESP?
9. How effectively M&E findings are feeding into course correction plans of FATA ESP?

# 9. M&E Work Plan (Tentative)

| Activities | **Year I** | | | | **Year II** | | | | **Year III** | | | | **Year IV** | | | |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| M&EP Development, Assessment and Upgrading | X | X | X | X |  |  |  | X |  |  |  | X |  |  |  |  |
| Baseline[[2]](#footnote-2) |  |  |  | X | X |  |  |  |  |  |  |  |  |  |  |  |
| Mid-term Evaluation |  |  |  |  |  |  |  |  | X | X |  |  |  |  |  |  |
| Final Evaluation |  |  |  |  |  |  |  |  |  |  |  |  |  |  | X | X |
| Development of Program Data Reporting Tools |  | X | X | X | X |  |  |  |  |  |  |  |  |  |  |  |
| Field Visits (including stakeholder meetings) Data Collection, Sample Validation & Analysis |  |  |  | X | X | X | X | X | X | X | X | X | X | X | X | X |
| Quarterly & other M&E Data Reporting |  |  |  | X | X | X | X | X | X | X | X | X | X | X | X | X |
| Meetings with Consortium Partners |  | X | X | X | X | X | X | X | X | X | X | X | X | X | X | X |
| Pak Info Updating & Review Meetings |  |  |  | X | X | X | X | X | X | X | X | X | X | X | X | X |
| Participation in Annual Work Plan Reviews |  |  |  | X |  |  |  | X |  |  |  | X |  |  |  | X |
| M&E Working Group Meetings |  |  |  | X | X | X | X | X | X | X | X | X | X | X | X | X |
| Internal (with FATA ESP Team) Performance Review Sessions |  |  |  | X | X | X | X | X | X | X | X | X | X | X | X | X |
| Training on IDMS |  |  |  | X |  |  |  |  |  |  |  |  |  |  |  |  |
| DQAs |  |  |  |  |  |  |  | X |  |  |  |  |  |  | X |  |

# Appendix I: Cost of Implementing M&EP: Summary Budget

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Line item** | **Year I** | **Year II** | **Year III** | **Year IV** | **Total Cumulative** | **Grand Total** |
| Salaries and Wages |  |  |  |  |  |  |
| Fringe Benefits |  |  |  |  |  |  |
| Allowances |  |  |  |  |  |  |
| Travel Transportation and Per-diem |  |  |  |  |  |  |
| Equipment |  |  |  |  |  |  |
| **Total Direct Cost** |  |  |  |  |  |  |
| Other Indirect costs |  |  |  |  |  |  |
| **Grand Total** |  |  |  |  |  |  |
| **\*For detailed budget see Appendix IV** | | | | | | |

# Appendix II: Quarterly Performance Data Table

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| FATA ESP **– Quarterly Performance Data Table (QPDT) – 2014 to 2018** | | | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA – Contributes to USAID’s DO # 3** | | | | | | | | | | | | | |
| **Performance Indicator** | **Baseline** | **Year** | **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Total** | | **Comments** |
| Target | Actual | Target | Actual | Target | Actual | Target | Actual | Target | Actual |
| **Indicator A:** Stability Index dashboard (modeled from FATA - perception survey & market survey)   * Econ. Security | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 5% |  |
| 2015-16 |  |  |  |  |  |  |  |  | 10% |  |
| 2016-17 |  |  |  |  |  |  |  |  | 20% |  |
| 2017-18 |  |  |  |  |  |  |  |  | 30% |  |
|  |  | Total |  |  |  |  |  |  |  |  | 30% |  |  |
| **Indicator A:** Stability Index dashboard (modeled from FATA - perception survey & market survey)   * Social structures | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 1% |  |
| 2015-16 |  |  |  |  |  |  |  |  | 3% |  |
| 2016-17 |  |  |  |  |  |  |  |  | 6% |  |
| 2017-18 |  |  |  |  |  |  |  |  | 10% |  |
|  |  | Total |  |  |  |  |  |  |  |  | 10% |  |  |
| **Indicator B:** Per Capita Expenditures (as a proxy for income) in USG-assisted areas (MSF: 4.5-9) | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 5% |  |
| 2015-16 |  |  |  |  |  |  |  |  | 10% |  |
| 2016-17 |  |  |  |  |  |  |  |  | 15% |  |
| 2017-18 |  |  |  |  |  |  |  |  | 20% |  |
|  |  | Total |  |  |  |  |  |  |  |  | 20% |  |  |
| **FATA ESP Objective: Increased Opportunities for Income Generation - Contributes to USAID’s DO’s IR # 3.3** | | | | | | | | | | | | |  |
| **Indicator A1:** Number of jobs attributed to program implementation (MSF: 4.5-2) | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 150 |  |
| 2015-16 |  |  |  |  |  |  |  |  | 300 |  |
| 2016-17 |  |  |  |  |  |  |  |  | 600 |  |
| 2017-18 |  |  |  |  |  |  |  |  | 1,200 |  |
|  |  | Total |  |  |  |  |  |  |  |  | 2,250 |  |  |
| **Indicator B1:** Number of employment days created through USG assistance (DO 3: IR 3.4) | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 45,000 |  |
| 2015-16 |  |  |  |  |  |  |  |  | 67,500 |  |
| 2016-17 |  |  |  |  |  |  |  |  | 82,500 |  |
| 2017-18 |  |  |  |  |  |  |  |  | 127,500 |  |
|  |  | Total |  |  |  |  |  |  |  |  | 322,500 |  |  |
| **Sub-Objective 1: Productivity of Farmers and Livestock Holders Increased [Component 1: Agricultural Productivity]** | | | | | | | | | | | | |  |
| **Indicator 1.1:** Average percent increase in yield of cereals, horticulture, fodder and leguminous crops | | | | | | | | | | | | |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 5% |  |
| 2015-16 |  |  |  |  |  |  |  |  | 10% |  |
| 2016-17 |  |  |  |  |  |  |  |  | 20% |  |
| 2017-18 |  |  |  |  |  |  |  |  | 30% |  |
|  |  | Total |  |  |  |  |  |  |  |  | 30% |  |  |
| **1.2 Indicator:** Average percent increase in livestock and poultry production | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 3% |  |
| 2015-16 |  |  |  |  |  |  |  |  | 7% |  |
| 2016-17 |  |  |  |  |  |  |  |  | 12% |  |
| 2017-18 |  |  |  |  |  |  |  |  | 20% |  |
|  |  | Total |  |  |  |  |  |  |  |  | 20% |  |  |
| **Output 1.1: Expanding the resource base for agriculture and livestock production** | | | | | | | | | | | | |  |
| **Indicator 1.1a:** Number of hectares with irrigation and drainage services (MSF: 4.5.1-28) | | | | | | | | | | | | |
|  |  | 2014-15 |  |  |  |  |  |  |  |  | 550 |  |
|  | 2015-16 |  |  |  |  |  |  |  |  | TBD |  |
|  | 2016-17 |  |  |  |  |  |  |  |  | TBD |  |
|  | 2017-18 |  |  |  |  |  |  |  |  | TBD |  |
|  |  | Total |  |  |  |  |  |  |  |  | 3,400 |  |  |
| **Indicator 1.1b:** Number of hectares of waste land and/or underutilized land developed | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 100 |  |
| 2015-16 |  |  |  |  |  |  |  |  | TBD |  |
| 2016-17 |  |  |  |  |  |  |  |  | TBD |  |
| 2017-18 |  |  |  |  |  |  |  |  | TBD |  |
|  |  | Total |  |  |  |  |  |  |  |  | 3,200 |  |  |
| **Indicator 1.1c:** Number of hectares under improved technologies or management practices as a result of USG assistance (MSF: 4.5.2-2) | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 0 |  |
| 2015-16 |  |  |  |  |  |  |  |  | TBD |  |
| 2016-17 |  |  |  |  |  |  |  |  | TBD |  |
| 2017-18 |  |  |  |  |  |  |  |  | TBD |  |
|  |  | Total |  |  |  |  |  |  |  |  | 20 |  |  |
| **Indicator 1.1d:** Number of women beneficiaries assisted for backyard poultry farming | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 40 |  |
| 2015-16 |  |  |  |  |  |  |  |  | TBD |  |
| 2016-17 |  |  |  |  |  |  |  |  | TBD |  |
| 2017-18 |  |  |  |  |  |  |  |  | TBD |  |
|  |  | Total |  |  |  |  |  |  |  |  | 430 |  |  |
| **Output 1.2: Improving farmer skills and access to high quality inputs and services** | | | | | | | | | | | | |  |
| **Indicator 1.2a:** Number of persons receiving trainings on skills development (MSF: DO3 3.4.1) | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 3,095 |  |
| 2015-16 |  |  |  |  |  |  |  |  | TBD |  |
| 2016-17 |  |  |  |  |  |  |  |  | TBD |  |
| 2017-18 |  |  |  |  |  |  |  |  | TBD |  |
|  |  | Total |  |  |  |  |  |  |  |  | 20,400 |  |  |
| **Indicator 1.2b:** Number of rural households benefitting directly from USG interventions (MSF: 4.5.2-13) | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 2,455 |  |
| 2015-16 |  |  |  |  |  |  |  |  | TBD |  |
| 2016-17 |  |  |  |  |  |  |  |  | TBD |  |
| 2017-18 |  |  |  |  |  |  |  |  | TBD |  |
|  |  | Total |  |  |  |  |  |  |  |  | 20,210 |  |  |
| **Indicator 1.2c:** Kilometers of roads constructed or repaired with USG assistance (MSF: 4.4.3-13) | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | TBD |  |
| 2015-16 |  |  |  |  |  |  |  |  | TBD |  |
| 2016-17 |  |  |  |  |  |  |  |  | TBD |  |
| 2017-18 |  |  |  |  |  |  |  |  | TBD |  |
|  |  | Total |  |  |  |  |  |  |  |  | TBD |  |  |
| **Indicator 1.2d:** Number of ICT-outreach and extension services packaged and/or disseminated for awareness raising | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 269 |  |
| 2015-16 |  |  |  |  |  |  |  |  | TBD |  |
| 2016-17 |  |  |  |  |  |  |  |  | TBD |  |
| 2017-18 |  |  |  |  |  |  |  |  | TBD |  |
|  |  | Total |  |  |  |  |  |  |  |  | 1,292 |  |  |
| **Sub-Objective 2: Micro and Small Enterprises Expanded [Component 2: Micro and Small Enterprises]  Note: some of the activities undertaken in this component will feed into component 1 indicators** | | | | | | | | | | | | |  |
| **Indicator 2.1:** Average percent increase in income levels of MSEs | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 2% |  |
| 2015-16 |  |  |  |  |  |  |  |  | 10% |  |
| 2016-17 |  |  |  |  |  |  |  |  | 20% |  |
| 2017-18 |  |  |  |  |  |  |  |  | 30% |  |
|  |  | Total |  |  |  |  |  |  |  |  | 30% |  |  |
| **Indicator 2.2:** Number of MSEs strengthened and capacitated | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 230 |  |
| 2015-16 |  |  |  |  |  |  |  |  | TBD |  |
| 2016-17 |  |  |  |  |  |  |  |  | TBD |  |
| 2017-18 |  |  |  |  |  |  |  |  | TBD |  |
|  |  | Total |  |  |  |  |  |  |  |  | 3,356 |  |  |
| **Output 2.1: Support establishment of micro and small enterprises** | | | | | | | | | | | | |  |
| **Indicator 2.1a:** Number of individuals/MSEs trained and/or provided technical assistance to enhance profitability | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 110 |  |
| 2015-16 |  |  |  |  |  |  |  |  | TBD |  |
| 2016-17 |  |  |  |  |  |  |  |  | TBD |  |
| 2017-18 |  |  |  |  |  |  |  |  | TBD |  |
|  |  | Total |  |  |  |  |  |  |  |  | 1,100 |  |  |
| **Indicator 2.1b:** Number of micro and small enterprises established/rehabilitated/strengthened | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 61 |  |
| 2015-16 |  |  |  |  |  |  |  |  | TBD |  |
| 2016-17 |  |  |  |  |  |  |  |  | TBD |  |
| 2017-18 |  |  |  |  |  |  |  |  | TBD |  |
|  |  | Total |  |  |  |  |  |  |  |  | 1,206 |  |  |
| **Output 2.2: Strengthen supply chain linkages** | | | | | | | | | | | | |  |
| **Indicator 2.2a:** Number of business linkages and partnerships established | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 15 |  |
| 2015-16 |  |  |  |  |  |  |  |  | TBD |  |
| 2016-17 |  |  |  |  |  |  |  |  | TBD |  |
| 2017-18 |  |  |  |  |  |  |  |  | TBD |  |
|  |  | Total |  |  |  |  |  |  |  |  | 150 |  |  |
| **Output 2.3: Improve, rehabilitate and construct agriculture, livestock and market infrastructure** | | | | | | | | | | | | |  |
| **Indicator 2.3a:** Number of agriculture, livestock and market infrastructure improved/ rehabilitated/ constructed | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 17 |  |
| 2015-16 |  |  |  |  |  |  |  |  | TBD |  |
| 2016-17 |  |  |  |  |  |  |  |  | TBD |  |
| 2017-18 |  |  |  |  |  |  |  |  | TBD |  |
|  |  | Total |  |  |  |  |  |  |  |  | 208 |  |  |
| **Output 2.4: Develop local business/trade associations** | | | | | | | | | | | | |  |
| **Indicator 2.4a:** Number of MSEs and business and trade associations formed/capacitated | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 47 |  |
| 2015-16 |  |  |  |  |  |  |  |  | TBD |  |
| 2016-17 |  |  |  |  |  |  |  |  | TBD |  |
| 2017-18 |  |  |  |  |  |  |  |  | TBD |  |
|  |  | Total |  |  |  |  |  |  |  |  | 530 |  |  |
| **Overarching Output: Identify focus areas and form beneficiary groups** | | | | | | | | | | | | |  |
| **Component 1 & 2:** Identify focus areas for FATA ESP interventions and form beneficiaries groups | | | | | | | | | | | | |  |
|  | 0 | 2014-15 |  |  |  |  |  |  |  |  | 28 |  |
| 2015-16 |  |  |  |  |  |  |  |  | TBD |  |
| 2016-17 |  |  |  |  |  |  |  |  | TBD |  |
| 2017-18 |  |  |  |  |  |  |  |  | TBD |  |
|  |  | Total |  |  |  |  |  |  |  |  | 94 |  |  |

# Appendix III: Performance Indicators Reference Sheets (PIRS)

Each performance indicator has a reference sheet given in the subsequent pages. If current performance indicators are refined or additional indicators developed, new indicator sheets will be incorporated and updated accordingly. Each reference sheet is fully consistent with the guidance (mandatory and suggested) contained in ADS 200 and provides information, among other things, on the following:

* Indicator definition, unit of measurement, and any data disaggregation requirements;
* Relevance and usefulness of performance indicator;
* Plan for data acquisition including USAID data acquisition method, data sources, timeline for data acquisition, person(s) responsible for data provision at the FATA ESP and USAID staff responsible for data acquisition; and
* Any data quality issues, including any actions taken or planned to address data limitations.

|  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | |
| **Indicator - A: Stability Index (1: Economic Security, 2: Social Structures)** | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | |
| **Relationship between Goal and Objective:** *Enter the explanation of the linkage between the lowest level of result represented by the indicator, and the next level of result up; address the “so what?” question to move from outputs to outcomes, or outcomes to impact; explain in terms of the development hypotheses, do not simply restate the structure of the Results Framework.* | | | | | | | | | | | |
| FATA ESP’s goal addresses USAID’s MSF’s DO # 3 i.e. “Increased Stability in focus Areas” and is directly linked to Intermediate Result # 3.3 i.e. “Economic Opportunities Expanded.” The development hypothesis is that the economic growth opportunities created in Bajaur, Mohmand and South Waziristan agencies will lead to stability among the focus communities thereby lessening their economic vulnerabilities and strengthening cohesion in communal structures related to agricultural resource base management. | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | |
| **Precise Definition(s):**  *Enter the precise definition of the indicator so it can be operationalized; define all terms, elements, implied actions and calculations; [for example, “farmers using better production techniques” – define “better production” and “techniques”. Describe how this will be determined – e.g. Index, scale, standards]. For indicators that are percent or proportions explain how it will be calculated and what will serve as the numerator and denominator. If the indicator is cumulative, made up of stages or phases, or is a yes-no, please specify this and explain the stages/phases or how it is cumulative. If it is a Standard Program Structure (“F”) Indicator, use and if necessary, refine the standard definition.* | | | | | | | | | | | |
| USAID draws attributable results against DO3 i.e. ‘Increased stability in focus areas’ from the Stability Index (SI) maintained by its third party. SI is capable of providing detailed data in time-series snapshots of different attitudes, perceptions and behaviors leading to stability. It may be difficult to establish causal relationship between FATA ESP and SI, however, FATA ESP will seek to stimulate economic growth in FATA regions as a viable option to curb violent extremism which besides other reasons is mainly caused by poverty and lack of opportunities. | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | **Category:** | | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Percentage | | | | Goal/Impact | | | Standard F | - | | | Increasing |
| **Aggregation Process:**  *If indicator will be collected by more than one source, explain how the data will aggregate across these multiple sources (e.g. in the case of # of jobs, demonstrate how data definitions for what is counted as a “job” is consistently interpreted across sources and specify that he data reported by each partner will be added together for a combined total; or in the case of a stage of phase indicator, state how data from different partners will combine into one final data). Also specify the timeline for aggregation (e.g. all sources will be added together each quarter).* | | | | | | | | | | | |
| NA | | | | | | | | | | | |
| **Disaggregates:** *Enter all disaggregation titles/ categories and values (e.g. title: Household Head Type; values: Female no Male Adult households, Male no Female Adults households, Male and Female Adult households, Child no Adult households.)* | | | | | | | | | | | |
| Program or Agency Level (TBD by USAID) | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | **Frequency of data collection:**  *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | | |
| MSI or any other agency designated by USAID to administer ‘FATA Stability Index’ survey. | | | | | | 3\*LOP | | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | **Responsible Party for Data Entry into Pak Info:** *who will be responsible for inputting and submitting data via Pak Info.* | | |
| USAID’s FATA Stability Index Report; Baseline Report; Mid-term Evaluation Report; End-line Report. | | | | | | Since this is a goal level indicator therefor entry into PakInfo is not required | | | NA. | | |
| **Data collection method:**  *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | |
| USAID’s FATA Stability Index Survey; Baseline Survey; Mid-term Evaluation; End-line Survey; Literature Review. By employing these methods thrice over the LOP, the third party will collect data. | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | |
| Third parties undertaking baseline study and mid-term and end-line evaluations will employ mixed-methods approach to determine attributable results. The study will be facilitated by FATA ESP team and will involve focus communities, FATA’s GoP representatives and peer institutions. | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  NA | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | |
| No DQA conducted yet | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | |
| **2015** | Not established yet | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | | |
| **TARGET** | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | **Date Initial Target was Set:** *(MM/YY)* | | |
| Economic Security: 30%  Social structures: 10% | | | | **11/18** | | | | | **11/14** | | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | |  | | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | |  | | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | |
|  | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | **Change or Update Made:** | | | | | **Reason for Change or Update:** | |
|  | |  | | |  | | | | |  | |
|  | |  | | |  | | | | |  | |
|  | |  | | |  | | | | |  | |

|  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | | |
| **Indicator – B: Per capita Expenditures (as proxy of income) in USG assisted areas** | | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | | |
| **Relationship between Goal and Objective:** *Enter the explanation of the linkage between the lowest level of result represented by the indicator, and the next level of result up; address the “so what?” question to move from outputs to outcomes, or outcomes to impact; explain in terms of the development hypotheses, do not simply restate the structure of the Results Framework.* | | | | | | | | | | | | |
| FATA ESP’s goal addresses USAID’s MSF’s DO # 3 i.e. “Increased Stability in focus Areas” and is directly linked to Intermediate Result # 3.3 i.e. “Economic Opportunities Expanded.” The development hypothesis is that the economic growth opportunities created in Bajaur, Mohmand and South Waziristan agencies will lead to stability among the focus communities thereby lessening their economic vulnerabilities and strengthening cohesion in communal structures related to agricultural resource base management. | | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | | |
| **Precise Definition(s):** *Enter the precise definition of the indicator so it can be operationalized; define all terms, elements, implied actions and calculations; [for example, “farmers using better production techniques” – define “better production” and “techniques”. Describe how this will be determined – e.g. Index, scale, standards]. For indicators that are percent or proportions explain how it will be calculated and what will serve as the numerator and denominator. If the indicator is cumulative, made up of stages or phases, or is a yes-no, please specify this and explain the stages/phases or how it is cumulative. If it is a Standard Program Structure (“F”) Indicator, use and if necessary, refine the standard definition.* | | | | | | | | | | | | |
| This indicator measures the expenditure of rural households as a proxy for their income based on the assumption that increased expenditure is strongly correlated to increased income. The data will be sampled and collected in the same areas at the same time for baseline, midterm, and final. This indicator is a proxy instead of measuring income directly because of the difficulty in accurately measuring income. For example, people are often hesitant to provide true income levels to survey interviewers, plus remembering income over a year is difficult, especially if some forms of income might be taxed or require reporting to government officials (for example remittances). Expenditures can be obtained in shorter periods of time, or if there is someone in the household who is literate, through data sheets left at the house. This includes expenditures on food stuffs and estimated value of household consumption of items they grew. FATA ESP will collect expenditure data in order to proxy the change (+/-) in income levels of targeted beneficiaries. Data for this indicator should be collected either through a Living Standards Measurement Survey Consumption Expenditure Module or an adapted Poverty Assessment Tools. | | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | **Category:** | | | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | *Enter “Standard F” or “Custom”* | | *If “Standard F indicator”, enter the number* | | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Percentage | | | | Goal/Impact | | | Standard F | | 4.5-9 | | | Increasing |
| **Aggregation Process:** *If indicator will be collected by more than one source, explain how the data will aggregate across these multiple sources (e.g. in the case of # of jobs, demonstrate how data definitions for what is counted as a “job” is consistently interpreted across sources and specify that he data reported by each partner will be added together for a combined total; or in the case of a stage of phase indicator, state how data from different partners will combine into one final data). Also specify the timeline for aggregation (e.g. all sources will be added together each quarter).* | | | | | | | | | | | | |
| NA | | | | | | | | | | | | |
| **Disaggregates:** *Enter all disaggregation titles/ categories and values (e.g. title: Household Head Type; values: Female no Male Adult households, Male no Female Adults households, Male and Female Adult households, Child no Adult households.)* | | | | | | | | | | | | |
| Agency | | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | |
| Third party responsible for Baseline Survey and Midterm and End line Evaluations. | | | | | | | | 3\*LOP | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | | | **Responsible Party for Data Entry into Pak Info:** *who will be responsible for inputting and submitting data via Pak Info.* | | |
| Baseline Report; Mid-term Evaluation Report; End-line Report. | | | | | Since this is a goal level indicator therefore entry into PakInfo is not required. | | | | | NA. | | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | | |
| Baseline Survey; Mid-term Evaluation; End-line Survey; Literature Review. By employing these methods thrice over the LOP, the third party will collect data. | | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | | |
| Third parties undertaking baseline study and mid-term and end-line evaluations will employ mixed-methods approach to determine attributable results. The study will be facilitated by FATA ESP team and will involve focus communities, FATA’s GoP representatives and peer institutions. | | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  No DQA conducted yet | | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | | |
| No DQA conducted yet | | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | | |
| **2015** | Not established yet | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | | | |
| **TARGET** | | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | | **Date Initial Target was Set:** *(MM/YY)* | | |
| 20% | | | | **11/18** | | | | | | **11/14** | | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | |  | | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | |  | | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | | |
|  | | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | | **Change or Update Made:** | | | | | **Reason for Change or Update:** | |
|  | |  | | | |  | | | | |  | |
|  | |  | | | |  | | | | |  | |
|  | |  | | | |  | | | | |  | |

|  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | |
| **Indicator – A1: Number of jobs attributed to program implementation** | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | |
| **Relationship between Goal and Objective:** *Enter the explanation of the linkage between the lowest level of result represented by the indicator, and the next level of result up; address the “so what?” question to move from outputs to outcomes, or outcomes to impact; explain in terms of the development hypotheses, do not simply restate the structure of the Results Framework.* | | | | | | | | | | | |
| FATA ESP’s goal addresses USAID’s MSF’s DO # 3 i.e. “Increased Stability in focus Areas” and is directly linked to Intermediate Result # 3.3 i.e. “Economic Opportunities Expanded.” The development hypothesis is that the economic growth opportunities created in Bajaur, Mohmand and South Waziristan agencies will lead to stability among the focus communities thereby lessening their economic vulnerabilities and strengthening cohesion in communal structures related to agricultural resource base management. | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | |
| **Precise Definition(s):** *Enter the precise definition of the indicator so it can be operationalized; define all terms, elements, implied actions and calculations; [for example, “farmers using better production techniques” – define “better production” and “techniques”. Describe how this will be determined – e.g. Index, scale, standards]. For indicators that are percent or proportions explain how it will be calculated and what will serve as the numerator and denominator. If the indicator is cumulative, made up of stages or phases, or is a yes-no, please specify this and explain the stages/phases or how it is cumulative. If it is a Standard Program Structure (“F”) Indicator, use and if necessary, refine the standard definition.* | | | | | | | | | | | |
| Jobs are all types of employment opportunities created during the reporting year in agriculture-related enterprises (including paid on-farm/fishery employment). Jobs lasting less than one month are not counted in order to emphasize those jobs that provide more stability through length. Jobs should be converted to Full-Time Equivalents (FTE). Thus a job that lasts 4 months should be counted as 1/3 FTE. Number of hours worked per day or per week is not established as work hours may vary greatly. “Attributed to FATA ESP implementation” includes farming and non-farm jobs where FATA ESP investments were intentional in assisting in any way to expand (or contract) jobs and where a program objective of the FATA ESP investment was job creation. | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | **Category:** | | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Number of jobs | | | | Objective/Outcome | | | Standard F and Pakistan MSF | 4.5-2 | | | Increasing |
| **Aggregation Process:** *If indicator will be collected by more than one source, explain how the data will aggregate across these multiple sources (e.g. in the case of # of jobs, demonstrate how data definitions for what is counted as a “job” is consistently interpreted across sources and specify that he data reported by each partner will be added together for a combined total; or in the case of a stage of phase indicator, state how data from different partners will combine into one final data). Also specify the timeline for aggregation (e.g. all sources will be added together each quarter).* | | | | | | | | | | | |
| NA | | | | | | | | | | | |
| **Disaggregates:** *Enter all disaggregation titles/ categories and values (e.g. title: Household Head Type; values: Female no Male Adult households, Male no Female Adults households, Male and Female Adult households, Child no Adult households.)* | | | | | | | | | | | |
| Sex, Tehsil, Agency | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | | |
| Creative Associates (component 1/Agriculture) and Development Executives (component 2/MSEs). | | | | | | Annual | | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | **Responsible Party for Data Entry into Pak Info:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | | |
| Program records of On-farm (agriculture, livestock, nurseries), Off-farm and Non-farm Jobs; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | | | | | | This is an outcome level indicator therefore entry into PakInfo is not required. | | | NA. | | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  NA | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | |
| No DQA conducted yet. | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | |
| **2015** | Not established yet | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | | |
| **TARGET** | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | **Date Initial Target was Set:** *(MM/YY)* | | |
| 2,250 | | | | **11/18** | | | | | **11/14** | | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | |  | | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | |  | | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | |
|  | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | **Change or Update Made:** | | | | | **Reason for Change or Update:** | |
|  | |  | | |  | | | | |  | |
|  | |  | | |  | | | | |  | |
|  | |  | | |  | | | | |  | |

|  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | |
| **Indicator – B1: Number of employment days created through USG assistance** | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | |
| **Relationship between Goal and Objective:** *Enter the explanation of the linkage between the lowest level of result represented by the indicator, and the next level of result up; address the “so what?” question to move from outputs to outcomes, or outcomes to impact; explain in terms of the development hypotheses, do not simply restate the structure of the Results Framework.* | | | | | | | | | | | |
| FATA ESP’s goal addresses USAID’s MSF’s DO # 3 i.e. “Increased Stability in focus Areas” and is directly linked to Intermediate Result # 3.3 i.e. “Economic Opportunities Expanded.” The development hypothesis is that the economic growth opportunities created in Bajaur, Mohmand and South Waziristan agencies will lead to stability among the focus communities thereby lessening their economic vulnerabilities and strengthening cohesion in communal structures related to agricultural resource base management. | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | |
| **Precise Definition(s):** *Enter the precise definition of the indicator so it can be operationalized; define all terms, elements, implied actions and calculations; [for example, “farmers using better production techniques” – define “better production” and “techniques”. Describe how this will be determined – e.g. Index, scale, standards]. For indicators that are percent or proportions explain how it will be calculated and what will serve as the numerator and denominator. If the indicator is cumulative, made up of stages or phases, or is a yes-no, please specify this and explain the stages/phases or how it is cumulative. If it is a Standard Program Structure (“F”) Indicator, use and if necessary, refine the standard definition.* | | | | | | | | | | | |
| Attributable employment days including ‘daily wage employment’ as well as the ‘employment days not continuing for minimum one month through length’ shall be counted. Thus, employment days attributable to USG supported on-farm, off-farm and non-farm enterprises where the program objective of FATA ESP was employment creation shall be counted here. | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | **Category:** | | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Number of employment days | | | | Objective/Outcome | | | Pakistan MSF Indicator | DO3 IR 3.4 | | | Increasing |
| **Aggregation Process:** *If indicator will be collected by more than one source, explain how the data will aggregate across these multiple sources (e.g. in the case of # of jobs, demonstrate how data definitions for what is counted as a “job” is consistently interpreted across sources and specify that he data reported by each partner will be added together for a combined total; or in the case of a stage of phase indicator, state how data from different partners will combine into one final data). Also specify the timeline for aggregation (e.g. all sources will be added together each quarter).* | | | | | | | | | | | |
| NA | | | | | | | | | | | |
| **Disaggregates:** *Enter all disaggregation titles/ categories and values (e.g. title: Household Head Type; values: Female no Male Adult households, Male no Female Adults households, Male and Female Adult households, Child no Adult households.)* | | | | | | | | | | | |
| Sex, Tehsil, Agency | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | | |
| Creative Associates (component 1/Agriculture) and Development Executives (component 2/MSEs) | | | | | | Annual | | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | **Responsible Party for Data Entry into Pak Info:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | | |
| Program records of On-farm (agriculture, livestock, nurseries), Off-farm and Non-farm Employment Days; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | | | | | | This is an outcome level indicator therefore data entry into PakInfo is not required. | | | NA. | | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  NA | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | |
| N/A. No DQA conducted yet. | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | |
| **2015** | Not established yet | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | | |
| **TARGET** | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | **Date Initial Target was Set:** *(MM/YY)* | | |
| 322,500 | | | | **11/18** | | | | | **11/14** | | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | |  | | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | |  | | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | |
|  | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | **Change or Update Made:** | | | | | **Reason for Change or Update:** | |
|  | |  | | |  | | | | |  | |
|  | |  | | |  | | | | |  | |
|  | |  | | |  | | | | |  | |

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | | | |
| **Indicator - 1.1: Average percent increase in yield of cereals, horticulture, fodder and leguminous crops** | | | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | | | |
| **FATA ESP Sub-Objective 1: Productivity of farmers and livestock holders increased** | | | | | | | | | | | | | |
| **Relationship between Objective and Sub-Objective 1:** | | | | | | | | | | | | | |
| FATA ESP’s interventions to expand farmers’ resource base for agriculture and livestock production and improve their skills and access to high quality inputs and services will lead to their increased productivity thereby furthering their income generation opportunities. | | | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | | | |
| **Precise Definition(s):** | | | | | | | | | | | | | |
| This indicator measures attributable increase in the yields of selected crops namely cereals (wheat, rice and maize), horticulture (fruit and vegetable), fodder and legume resulting from USG assistance to beneficiary farmers under FATA ESP. The yield shall be gauged or determined in quantities (weight) and compared overtime (previous and current) to ascertain net results. Agricultural productivity of only those farmers shall be monitored and reported whose agro-inputs were provided by FATA ESP with the intention to increase their yield. Here inputs mean trainings and workshops, exposure trips, literature dissemination, technical and financial assistance, on-farm extension services, provision of seeds, pesticides and fertilizers, culturable waste land development, introduction of improved technologies and management practices and development of efficient irrigation systems. | | | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | | | **Category:** | | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Percentage increase in yield | | | | Outcome | | | | | Custom |  | | | Increasing |
| **Aggregation Process:** *If indicator will be collected by more than one source, explain how the data will aggregate across these multiple sources (e.g. in the case of # of jobs, demonstrate how data definitions for what is counted as a “job” is consistently interpreted across sources and specify that he data reported by each partner will be added together for a combined total; or in the case of a stage of phase indicator, state how data from different partners will combine into one final data). Also specify the timeline for aggregation (e.g. all sources will be added together each quarter).* | | | | | | | | | | | | | |
| NA | | | | | | | | | | | | | |
| **Disaggregates:** *Enter all disaggregation titles/ categories and values (e.g. title: Household Head Type; values: Female no Male Adult households, Male no Female Adults households, Male and Female Adult households, Child no Adult households.)* | | | | | | | | | | | | | |
| Crop Type, Tehsil, Agency | | | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | | |
| Creative Associates: component 1/Agriculture | | | | | | | | 3\*LOP | | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | | **Responsible Party for Data Entry into PakInfo:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | | |
| Program records of Cereals (wheat, rice and maize), Horticulture (fruit and vegetables), Fodder and Leguminous Crops; Indicator Results Tracking Sheet; Site Selection Reports; | | | | | | | NA. | | | | **NA.** | | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  NA | | | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | | |
| **2015** | Not established yet | | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | | | |
| **TARGET** | | | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | | | **Date Initial Target was Set:** *(MM/YY)* | | |
| 30% | | | | **11/18** | | | | | | | **11/14** | | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | | |  | | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | | |  | | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | | | |
|  | | | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | | **Change or Update Made:** | | | | | | **Reason for Change or Update:** | |
|  | |  | | | |  | | | | | |  | |
|  | |  | | | |  | | | | | |  | |
|  | |  | | | |  | | | | | |  | |

|  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | | |
| **Indicator – 1.2: Average percent increase in livestock and poultry production** | | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | | |
| **FATA ESP Sub-Objective 1: Productivity of farmers and livestock holders increased** | | | | | | | | | | | | |
| **Relationship between Objective and Sub-Objective 1:** | | | | | | | | | | | | |
| FATA ESP’s interventions to expand farmers’ resource base for agriculture and livestock production and improve their skills and access to high quality inputs and services will lead to their increased productivity thereby furthering their income generation opportunities. | | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | | |
| **Precise Definition(s):** | | | | | | | | | | | | |
| This indicator measures attributable increase in the yields of poultry and livestock resulting from USG assistance to poultry farmers and livestock holders under FATA ESP. The yield shall be gauged or determined in quantities (weight for livestock and numbers for poultry) and compared overtime (previous and current) to ascertain net results. Productivity of those livestock holders and poultry farmers shall be monitored and reported who were provided with inputs by FATA ESP with the intention to increase their yield. Here inputs mean trainings and workshops, exposure trips, literature dissemination, technical and financial assistance and provision of poultry packages and artificial insemination services. | | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | | **Category:** | | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Percentage increase in yield of poultry | | | | Outcome | | | | Custom |  | | | Increasing |
| **Aggregation Process:** *If indicator will be collected by more than one source, explain how the data will aggregate across these multiple sources (e.g. in the case of # of jobs, demonstrate how data definitions for what is counted as a “job” is consistently interpreted across sources and specify that he data reported by each partner will be added together for a combined total; or in the case of a stage of phase indicator, state how data from different partners will combine into one final data). Also specify the timeline for aggregation (e.g. all sources will be added together each quarter).* | | | | | | | | | | | | |
| NA. | | | | | | | | | | | | |
| **Disaggregates:** *Enter all disaggregation titles/ categories and values (e.g. title: Household Head Type; values: Female no Male Adult households, Male no Female Adults households, Male and Female Adult households, Child no Adult households.)* | | | | | | | | | | | | |
| Livestock, Poultry, Tehsil, Agency | | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | | |
| Creative Associates: component 1/Agriculture | | | | | | | 3\*LOP | | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | | | **Responsible Party for Data Entry into PakInfo:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | | |
| Program records of Livestock and Poultry Production; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | | | | | NA. | | | | | NA. | | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  NA. | | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | | |
| **2015** | Not established yet | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | | | |
| **TARGET** | | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | | **Date Initial Target was Set:** *(MM/YY)* | | |
| 20% | | | | **11/18** | | | | | | **11/14** | | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | |  | | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | |  | | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | | |
|  | | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | | **Change or Update Made:** | | | | | **Reason for Change or Update:** | |
|  | |  | | | |  | | | | |  | |
|  | |  | | | |  | | | | |  | |

|  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | |
| **Indicator – 1.1a: Number of hectares with irrigation and drainage services** | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | |
| **FATA ESP Sub-Objective 1: Productivity of farmers and livestock holders increased** | | | | | | | | | | | |
| **Output 1.1: Expanding the resource base for agriculture and livestock production** | | | | | | | | | | | |
| **Relationship between Sub-Objective 1 and Output 1.1:** | | | | | | | | | | | |
| FATA ESP’s interventions to develop irrigation systems and waste and underutilized land, introduce efficient farm management technologies and practices and support backyard poultry farming will lead to expanded resource base for agriculture and livestock thereby furthering the production capacity of farmers and livestock holders. | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | |
| **Precise Definition(s):** | | | | | | | | | | | |
| This indicator measures the total area of land provided with irrigation and drainage services under FATA ESP, including in (i) the area provided with new irrigation and drainage services, and (ii) the area provided with improved irrigation and drainage services, expressed in hectare (ha). It is expected that the baseline value for this indicator will be zero. Guidance on “irrigation and drainage services”: This refers to the better delivery of water to, and drainage of water from, arable land, including better timing, quantity, quality, and cost-effectiveness for the water users. Guidance on “new irrigation and drainage services”: This refers to the provision of irrigation and drainage services in an area that has not had these services before. The area is not necessarily new. Guidance on “improved irrigation and drainage services”: This refers to the upgrading, and/or modernization of irrigation and drainage services in an area with existing irrigation and drainage services. | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | | **Category:** | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Number of hectares | | | | Output | | | | Standard F | 4.5.1-28 | | Increasing |
| **Aggregation Process:** | | | | | | | | | | | |
| NA. | | | | | | | | | | | |
| **Disaggregates:** | | | | | | | | | | | |
| Tehsil, Agency | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | |
| Creative Associates: component 1/Agriculture | | | | | | | Quarterly | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | **Responsible Party for Data Entry into PakInfo:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | |
| Program records of Irrigation and Drainage Services; Records of the Number of Hectares with Irrigation and Drainage Services; Indicator Results Tracking Sheet; Site Selection Reports; | | | | | | | Quarterly | | | M&E team of FATA ESP | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  NA. | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | |
| **2015** | Not established yet | | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | |
| **TARGET** | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | | **Date Initial Target was Set:** *(MM/YY)* | |
| 3,400 | | | | **11/18** | | | | | | **11/14** | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | **Date Revised Target was Set:** *(MM/YY)* | |
|  | | | |  | | | | | |  | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | **Date Revised Target was Set:** *(MM/YY)* | |
|  | | | |  | | | | | |  | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | |
|  | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | | **Change or Update Made:** | | | | **Reason for Change or Update:** | |
|  | |  | | | |  | | | |  | |
|  | |  | | | |  | | | |  | |
|  | |  | | | |  | | | |  | |

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | | | |
| **Indicator - 1.1b: Number of hectares of waste land and/or underutilized land developed** | | | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | | | |
| **FATA ESP Sub-Objective 1: Productivity of farmers and livestock holders increased** | | | | | | | | | | | | | |
| **Output 1.1: Expanding the resource base for agriculture and livestock production** | | | | | | | | | | | | | |
| **Relationship between Sub-Objective 1 and Output 1.1:**  FATA ESP’s interventions to develop irrigation systems and waste and underutilized land, introduce efficient farm management technologies and practices and support backyard poultry farming will lead to expanded resource base for agriculture and livestock thereby furthering the production capacity of farmers and livestock holders. | | | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | | | |
| **Precise Definition(s):** *Enter the precise definition of the indicator so it can be operationalized; define all terms, elements, implied actions and calculations; [for example, “farmers using better production techniques” – define “better production” and “techniques”. Describe how this will be determined – e.g. Index, scale, standards]. For indicators that are percent or proportions explain how it will be calculated and what will serve as the numerator and denominator. If the indicator is cumulative, made up of stages or phases, or is a yes-no, please specify this and explain the stages/phases or how it is cumulative. If it is a Standard Program Structure (“F”) Indicator, use and if necessary, refine the standard definition.* | | | | | | | | | | | | | |
| This indicator measures the total area of land developed under FATA ESP. The term waste land here means the culturable waste land which is currently not under cultivation owing to inaccessibility, lack of perennial resources and/or any other reasons thereof but can be converted into a productive arable land. Under-utilized refers to the arable land which has greater potential for production but is currently producing lower than anticipated capacity. FATA ESP will develop culturable waste and under-utilized land to help expand the agricultural resource base and productivity of farmers. | | | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | | | **Category:** | | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Hectares | | | | Output | | | | | custom |  | | | Increasing |
| Aggregation Process: *If indicator will be collected by more than one source, explain how the data will aggregate across these multiple sources (e.g. in the case of # of jobs, demonstrate how data definitions for what is counted as a “job” is consistently interpreted across sources and specify that he data reported by each partner will be added together for a combined total; or in the case of a stage of phase indicator, state how data from different partners will combine into one final data). Also specify the timeline for aggregation (e.g. all sources will be added together each quarter).* | | | | | | | | | | | | | |
| NA | | | | | | | | | | | | | |
| Disaggregates:  *Enter all disaggregation titles/ categories and values (e.g. title: Household Head Type; values: Female no Male Adult households, Male no Female Adults households, Male and Female Adult households, Child no Adult households.)* | | | | | | | | | | | | | |
| Tehsil, Agency | | | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | | |
| Creative Associates: component 1/Agriculture | | | | | | | | Quarterly | | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | | | **Responsible Party for Data Entry into Pak Info:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | | |
| Program records of Waste and Under-utilized Land Developed; Indicator Results Tracking Sheet; Site Selection Reports; | | | | | | NA | | | | | NA | | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | | | |
| **Date:** (MM/YY) | | | **DQA completed by:** NA. | | | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | | |
| **2015** | Not established yet | | | |  | | | | | | | | |
| **TARGET** | | | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | | | **Date Initial Target was Set:** *(MM/YY)* | | |
| 3,200 | | | | 11/18 | | | | | | | 11/14 | | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | | |  | | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | | |  | | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | | | |
|  | | | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | | | **Change or Update Made:** | | | | | **Reason for Change or Update:** | |
|  | |  | | | | |  | | | | |  | |
|  | |  | | | | |  | | | | |  | |
|  | |  | | | | |  | | | | |  | |

|  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | |
| **Indicator – 1.1c: Number of hectares under improved technologies or management practices as a result of USG assistance** | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | |
| **FATA ESP Sub-Objective 1: Productivity of farmers and livestock holders increased** | | | | | | | | | | | |
| **Output 1.1: Expanding the resource base for agriculture and livestock production** | | | | | | | | | | | |
| **Relationship between Sub-Objective 1 and Output 1.1:** | | | | | | | | | | | |
| FATA ESP’s interventions to develop irrigation systems and waste and underutilized land, introduce efficient farm management technologies and practices and support backyard poultry farming will lead to expanded resource base for agriculture and livestock thereby furthering the production capacity of farmers and livestock holders. | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | |
| **Precise Definition(s):** | | | | | | | | | | | |
| This indicator measures the area (in hectares) of land or water (for fisheries) first brought under new technology during the current reporting year. Any technology that was first adopted in a previous reporting year should be marked as “Continuing” (see disaggregation notes below). Technologies to be counted here are agriculture-related technologies and innovations including those that address climate change adaptation and mitigation (e.g. carbon sequestration, clean energy, and energy efficiency as related to agriculture). Relevant technologies include:  Mechanical and physical: New land preparation, harvesting, processing and product handling technologies, including biodegradable packaging,  Biological: New germ plasm (varieties, breeds, etc.) that could be higher-yielding or higher in nutritional content and/or more resilient to climate impacts; affordable food based nutritional supplementation such as vitamin A-rich sweet potatoes or rice, or high protein maize, or improved livestock breeds; soil management practices that increase biotic activity and soil organic matter levels; and livestock health services and products such as vaccines;  Chemical: Fertilizers, insecticides, and pesticides safe storage application and disposal of agricultural chemicals, effluent and wastes, and soil amendments that increase fertilizer-use efficiency (e.g. soil organic matter);  Management and cultural practices: Information technology, conservation agriculture, improved/sustainable agricultural production and marketing practices, increased use of climate information for planning disaster risk strategies in place, climate change mitigation and energy efficiency, and natural resource management practices that increase productivity (e.g. upstream watershed conservation or bio-diesel fueled farm equipment) and/or resilience to climate change including soil and water conservation and management practices (e.g. erosion control, water harvesting, low or no-till); sustainable fishing practices (.e.g. ecological fishery reserves, improved fishing gear, establishment of fishery management plans); Integrated Pest Management (IPM), and Integrated Soil Fertility Management (ISFM), and Post-Harvest Handling (PHH) related to agriculture should all be included as improved technologies or management practices. Significant improvements to existing technologies should be counted. If hectares are under more than one significant improvement, only select the most important in order to avoid double counting. | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | **Category:** | | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Number of hectares | | | | Output | | | Standard F | 4.5.2-2 | | | Increasing |
| **Aggregation Process:** *If indicator will be collected by more than one source, explain how the data will aggregate across these multiple sources (e.g. in the case of # of jobs, demonstrate how data definitions for what is counted as a “job” is consistently interpreted across sources and specify that he data reported by each partner will be added together for a combined total; or in the case of a stage of phase indicator, state how data from different partners will combine into one final data). Also specify the timeline for aggregation (e.g. all sources will be added together each quarter).* | | | | | | | | | | | |
| NA. | | | | | | | | | | | |
| **Disaggregates:** *Enter all disaggregation titles/ categories and values (e.g. title: Household Head Type; values: Female no Male Adult households, Male no Female Adults households, Male and Female Adult households, Child no Adult households.)* | | | | | | | | | | | |
| Tehsil, Agency | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | | |
| Creative Associates: component 1/Agriculture | | | | | | Quarterly | | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | | **Responsible Party for Data Entry into PakInfo:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | | |
| Program records of Efficient Irrigation Systems; Records of Orchards Developed; Improved varieties introduced; Indicator Results Tracking Sheet; Site Selection Reports; | | | | | Quarterly | | | | M&E team of FATA ESP | | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  NA. | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | |
| **2015** | Not established yet | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | | |
| **TARGET** | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | **Date Initial Target was Set:** *(MM/YY)* | | |
| 20 | | | | **11/18** | | | | | **11/14** | | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | |  | | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | |  | | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | |
|  | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | **Change or Update Made:** | | | | | **Reason for Change or Update:** | |
|  | |  | | |  | | | | |  | |
|  | |  | | |  | | | | |  | |

|  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | |
| **Indicator – 1.1d: Number of women beneficiaries assisted for backyard poultry farming** | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | |
| **FATA ESP Sub-Objective 1: Productivity of farmers and livestock holders increased** | | | | | | | | | | | |
| **Output 1.1: Expanding the resource base for agriculture and livestock production** | | | | | | | | | | | |
| **Relationship between Sub-Objective 1 and Output 1.1:** | | | | | | | | | | | |
| FATA ESP’s interventions to develop irrigation systems and waste and underutilized land, introduce efficient farm management technologies and practices and support backyard poultry farming will lead to expanded resource base for agriculture and livestock thereby furthering the production capacity of farmers and livestock holders. | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | |
| **Precise Definition(s):** | | | | | | | | | | | |
| This indicator compares the yield of women backyard poultry farmers (previous and current) overtime to determine results attributable to the inputs provided to them under FATA ESP. Inputs here mean trainings, exposure trips, technical assistance and provision of poultry packages. The results against this indicator will be measured in quantities i.e. number of poultry (hen and rooster) produced. | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | | **Category:** | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Number of poultry producers | | | | Output | | | | Custom |  | | Increasing |
| **Aggregation Process:** | | | | | | | | | | | |
| NA | | | | | | | | | | | |
| **Disaggregates:** | | | | | | | | | | | |
| Tehsil, Agency | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | |
| Creative Associates: component 1/Agriculture | | | | | | | Semi Annual | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | **Responsible Party for Data Entry into PakInfo:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | |
| Training Participants Lists or Reports; Records of Poultry Packages Provided; Records of Cottage Poultry Farms Established; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | | | | | | | NA. | | | NA. | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  NA. | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | |
| **2015** | Not established yet | | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | |
| **TARGET** | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | | **Date Initial Target was Set:** *(MM/YY)* | |
| 430 | | | | **11/18** | | | | | | **11/14** | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | **Date Revised Target was Set:** *(MM/YY)* | |
|  | | | |  | | | | | |  | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | **Date Revised Target was Set:** *(MM/YY)* | |
|  | | | |  | | | | | |  | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | |
|  | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | | **Change or Update Made:** | | | | **Reason for Change or Update:** | |
|  | |  | | | |  | | | |  | |
|  | |  | | | |  | | | |  | |
|  | |  | | | |  | | | |  | |

|  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | | |
| **Indicator – 1.2a: Number of persons receiving training on skills development** | | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | | |
| **FATA ESP Sub-Objective 1: Productivity of farmers and livestock holders increased** | | | | | | | | | | | | |
| **Output 1.2: Improving farmer's skill and access to high quality inputs and services** | | | | | | | | | | | | |
| **Relationship between Sub-Objective 1 and Output 1.2:** | | | | | | | | | | | | |
| FATA ESP’s interventions such as trainings, on-farm demonstrations, exposure visits, radio programming, mobile messaging, literature dissemination and roads construction will lead to farmers and livestock holders improved skills and access to high quality inputs and services thereby furthering their production capacity. | | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | | |
| **Precise Definition(s):** | | | | | | | | | | | | |
| The number of individuals to whom significant knowledge or skills have been imparted through interactions that are intentional, structured, and purposed for imparting knowledge or skills, should be counted as training. This includes farmers and other primary sector producers who receive training in a variety of best practices in productivity, post-harvest management, linking to markets, etc. It also includes rural entrepreneurs, processors, managers and traders receiving training in application of new technologies, business management, linking to markets, etc. Training to extension specialists, researchers, policymakers and others who are engaged in the food, feed and fiber system and natural resources and water management. This should include training on food security, water resources management/IWRM, sustainable agriculture, and climate change resilience. | | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | | **Category:** | | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Number of individuals provided trainings | | | | Output | | | | MSF | DO3 (3.4.1) | | | Increasing |
| **Aggregation Process:** | | | | | | | | | | | | |
| NA. | | | | | | | | | | | | |
| **Disaggregates:** | | | | | | | | | | | | |
| Theme, Tehsil, Agency | | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | | |
| Creative Associates: component 1/Agriculture | | | | | | | Quarterly | | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | | | **Responsible Party for Data Entry into Pak Info:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | | |
| Training Participants Lists and Reports; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | | | | | Quarterly | | | | | M&E team of FATA ESP | | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  NA. | | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | | |
| **2015** | Not established yet | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | | | |
| **TARGET** | | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | | **Date Initial Target was Set:** *(MM/YY)* | | |
| 20,400 | | | | **11/18** | | | | | | **11/14** | | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | |  | | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | |  | | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | | |
|  | | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | | **Change or Update Made:** | | | | | **Reason for Change or Update:** | |
|  | |  | | | |  | | | | |  | |
|  | |  | | | |  | | | | |  | |

|  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | |
| **Indicator – 1.2b: Number of rural households benefitting directly from USG interventions** | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | |
| **FATA ESP Sub-Objective 1: Productivity of farmers and livestock holders increased** | | | | | | | | | | | |
| **Output 1.2: Improving farmer's skill and access to high quality inputs and services** | | | | | | | | | | | |
| **Relationship between Sub-Objective 1 and Output 1.2:** | | | | | | | | | | | |
| FATA ESP’s interventions such as trainings, on-farm demonstrations, exposure visits, radio programming, mobile messaging, literature dissemination and roads construction will lead to farmers and livestock holders improved skills and access to high quality inputs and services thereby furthering their production capacity. | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | |
| **Precise Definition(s):** | | | | | | | | | | | |
| A household is a beneficiary if it contains at least one individual who is a beneficiary. An individual is a beneficiary if s/he is engaged with a project activity or s/he comes into direct contact with the set of interventions (goods or services) provided by the project. Individuals merely contacted or involved in an activity through brief attendance (non-recurring participation) does not count as a beneficiary. Beneficiaries include the households of people who receive the goods and services of an implementing partner or participate in training, in which “training” is defined as individuals to whom knowledge or skills have been imparted through interactions that are intentional, structured, and purposed for imparting knowledge or skills. The definition of “rural” should be the definition used by the respective national statistical service. This indicator can include vulnerable households if they are in rural areas. By Continuing vs. New households: Rural households reported as benefiting should be those benefiting in the current reporting year. Any households that benefited in a previous year but not benefiting in the reporting year should not be included. Taking the example of a benefit derived from technology adoption, if a household adopted last year an agricultural technology provided under a USG program and continued to use that technology in the current (reporting) year, then that household should be counted. If the household adopted the technology last year but was not using it during the current (reporting) year, then the household should not be included. Any household that benefited in the previous year and continues to benefit in the reporting year should be counted under “Continuing.” Any household that benefited for the first time during the current reporting year should be counted under “New.” No household should be counted under both “Continuing” and “New”. | | | | | | | | | | | |
| **Unit of Measure:** | | | **Type of Indicator:** | | | | **Category:** | | | **Desired Direction:** | |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | *Enter “output”, “outcome” or “impact”.* | | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* | |
| Number | | | Output | | | | Standard F | 4.5.2-13 | | Increasing | |
| **Aggregation Process:** | | | | | | | | | | | |
| NA. | | | | | | | | | | | |
| **Disaggregates:** | | | | | | | | | | | |
| Tehsil, Agency | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | | |
| Creative Associates: component 1/Agriculture | | | | | | Quarterly | | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | | **Responsible Party for Data Entry into PakInfo:**  *Enter who will be responsible for inputting and submitting data via Pak Info.* |
| Program’s Overall Beneficiary Records; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | | | | | | | Quarterly | | | | M&E team of FATA ESP |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | |
| Using mixed-methods approach and by employing customized performance tracking tools, qualitative and quantitative assessments will be undertaken. Baseline values will be compared with attributable results of the FATA ESP interventions to gauge/determine net change on quarterly basis. | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | | **DQA completed by:**  NA. | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | |
| **2015** | Not established yet | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | | |
| **TARGET** | | | | | | | | | | | |
| **Initial Target:** | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | | | | **Date Initial Target was Set:** *(MM/YY)* |
| 20,210 | | | **11/18** | | | | | | | | **11/14** |
| **Revised Target:** | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | | **Date Revised Target was Set:** *(MM/YY)* |
|  | | |  | | | | | | | |  |
| **2nd Revision to Target:** | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | | **Date Revised Target was Set:** *(MM/YY)* |
|  | | |  | | | | | | | |  |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | |
|  | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | **Change or Update Made:** | | | | **Reason for Change or Update:** | | |
|  | |  | | |  | | | |  | | |
|  | |  | | |  | | | |  | | |
|  | |  | | |  | | | |  | | |

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | | | |
| **Indicator – 1.2c: Kilometers of roads constructed or repaired with USG assistance** | | | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | | | |
| **FATA ESP Sub-Objective 1: Productivity of farmers and livestock holders increased** | | | | | | | | | | | | | |
| **Output 1.2: Improving farmer skills and access to high quality inputs and services** | | | | | | | | | | | | | |
| **Relationship between Sub-Objective 1 and Output 1.2:** | | | | | | | | | | | | | |
| FATA ESP’s interventions such as trainings, on-farm demonstrations, exposure visits, radio programming, mobile messaging, literature dissemination and roads construction will lead to farmers and livestock holders improved skills and access to high quality inputs and services thereby furthering their production capacity. | | | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | | | |
| **Precise Definition(s):** | | | | | | | | | | | | | |
| This indicator measures the length of the road that is constructed or repaired with USG assistance. Here ‘constructed’ means that there was no road hence a new dirt road was constructed and ‘repaired’ means that there was a dirt road but it needed repair to make it useable such as construction of drainage or culverts or small bridges etc. | | | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | | | **Category:** | | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Kilometer of road constructed | | | | Output | | | | | Stander F | 4.4.3-13 | | | Increasing |
| **Aggregation Process:** | | | | | | | | | | | | | |
| NA. | | | | | | | | | | | | | |
| **Disaggregates:** | | | | | | | | | | | | | |
| Tehsil, Agency | | | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | | |
| Creative Associates: component 1/Agriculture | | | | | | | | Quarterly | | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | | | **Responsible Party for Data Entry into PakInfo:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | | |
| Program records of Roads Constructed or Repaired; Indicator Results Tracking Sheet; Site Selection Reports; | | | | | | Quarterly | | | | | M&E team of FATA ESP | | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **NA.** | | | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | | |
| **2015** | Not established yet | | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | | | |
| **TARGET** | | | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | | | **Date Initial Target was Set:** *(MM/YY)* | | |
| TBD | | | | **11/18** | | | | | | | **11/14** | | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | | |  | | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | | |  | | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | | | |
|  | | | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | | | **Change or Update Made:** | | | | | **Reason for Change or Update:** | |
|  | |  | | | | |  | | | | |  | |
|  | |  | | | | |  | | | | |  | |
|  | |  | | | | |  | | | | |  | |

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | | | |
| **Indicator – 1.2d: Number of ICT-outreach and extension services packaged and/or disseminated for awareness raising** | | | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | | | |
| **FATA ESP Sub-Objective 1: Productivity of farmers and livestock holders increased** | | | | | | | | | | | | | |
| **Output 1.2: Improving farmer skills and access to high quality inputs and services** | | | | | | | | | | | | | |
| **Relationship between Sub-Objective 1 and Output 1.2:** | | | | | | | | | | | | | |
| FATA ESP’s interventions such as trainings, on-farm demonstrations, exposure visits, radio programming, mobile messaging, literature dissemination and roads construction will lead to farmers and livestock holders improved skills and access to high quality inputs and services thereby furthering their production capacity. | | | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | | | |
| **Precise Definition(s):** | | | | | | | | | | | | | |
| This indicator measures the number, type and medium of ICT products packaged and disseminated i.e. printed and disseminated and/or broadcasted by FATA ESP. Here the ‘types’ of ICT packages include illustrative images for training and pruning of fruit plants, guide for post-harvest handling of horticulture crops (apple, peaches, onion, tomatoes, etc.), guide to improve livestock husbandry and manage common diseases and vaccination, guide on poultry farming at domestic level and improving husbandry techniques, guide on the safe and judicious use of pesticides and introduction of Integrated Pest Management (IPM), guide for the management of pests and diseases of horticulture crops (apples, peaches, onions, tomatoes, etc.) using IPM techniques and guide for market information and investment opportunities. Here the ‘medium’ refers to the source to be used to transfer ICT packages to the audiences which include Da Zamindar Hujra, Interactive Listening and discussion groups, SMS Integration, Interactive Voice Response Programs, Radio Programs and literature dissemination among the stakeholders. | | | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | | | **Category:** | | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Number | | | | Output | | | | | Custom |  | | | Increasing |
| **Aggregation Process:** | | | | | | | | | | | | | |
| NA. | | | | | | | | | | | | | |
| **Disaggregates:** | | | | | | | | | | | | | |
| Activity, Tehsil, Agency | | | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | | |
| Creative Associates: component 1/Agriculture | | | | | | | | Quarterly | | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | | | **Responsible Party for Data Entry into PakInfo:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | | |
| Activity Records; Beneficiary Perception Surveys; Indicator Results Tracking Sheet; | | | | | | NA. | | | | | NA. | | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  NA. | | | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | | |
| **2015** | Not established yet | | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | | | |
| **TARGET** | | | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | | | **Date Initial Target was Set:** *(MM/YY)* | | |
| 1,292 | | | | **11/18** | | | | | | | **11/14** | | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | | |  | | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | | |  | | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | | | |
|  | | | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | | | **Change or Update Made:** | | | | | **Reason for Change or Update:** | |
|  | |  | | | | |  | | | | |  | |
|  | |  | | | | |  | | | | |  | |
|  | |  | | | | |  | | | | |  | |

|  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | | |
| **Indicator – 2.1: Average percent increase in income levels of MSEs** | | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | | |
| **FATA ESP Sub-Objective 2: Micro and small enterprises expanded** | | | | | | | | | | | | |
| **Relationship between Objective and Sub-Objective 2:** | | | | | | | | | | | | |
| FATA ESP’s interventions to support establishment of MSEs, strengthen supply chain linkages and develop local market infrastructure and business and trade associations will lead to expanded resource base for MSEs thereby furthering their income generation opportunities. | | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | | |
| **Precise Definition(s):** | | | | | | | | | | | | |
| This indicator measures the attributable percentage change in the annual incomes of MSEs supported under FATA ESP. The Incomes of beneficiary MSEs gauged at the beginning (determined right after their identification by component 2 of FATA ESP) will be compared with their subsequent annual incomes to determine net attributable change. Here the beneficiaries mean micro and small enterprises that will be strengthened (existing) and developed (new) with the intention to increase their incomes. Trainings, exposure trips, technical and financial assistance and linkage development will constitute various forms of assistance that FATA ESP will provide to the MSEs to increase their incomes. | | | | | | | | | | | | |
| **Unit of Measure:** | | | **Type of Indicator:** | | | | | **Category:** | | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | *Enter “output”, “outcome” or “impact”.* | | | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Percentage | | | Outcome | | | | | Custom |  | | | Increasing |
| **Aggregation Process:** | | | | | | | | | | | | |
| NA. | | | | | | | | | | | | |
| **Disaggregates:** | | | | | | | | | | | | |
| Organization, Tehsil, Agency, Sex | | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | | | |
| Development Executives: component 2/MSEs | | | | | | 3\*LOP | | | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | | **Responsible Party for Data Entry into PakInfo:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | |
| Pre, Mid and Post FATA ESP Assessments of Beneficiary MSEs Incomes; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | | | | | | | NA. | | | | NA. | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  NA. | | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | | |
| **2015** | Not established yet | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | | | |
| **TARGET** | | | | | | | | | | | | |
| **Initial Target:** | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | | | | **Date Initial Target was Set:** *(MM/YY)* | |
| 30% | | | **11/18** | | | | | | | | **11/14** | |
| **Revised Target:** | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | |
|  | | |  | | | | | | | |  | |
| **2nd Revision to Target:** | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | |
|  | | |  | | | | | | | |  | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | | |
|  | | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | **Change or Update Made:** | | | | | **Reason for Change or Update:** | | |
|  | |  | | |  | | | | |  | | |
|  | |  | | |  | | | | |  | | |
|  | |  | | |  | | | | |  | | |

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | | | |
| **Indicator – 2.2: Number of MSEs strengthened and capacitated** | | | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | | | |
| **FATA ESP Sub-Objective 2: Micro and small enterprises expanded** | | | | | | | | | | | | | |
| **Relationship between Objective and Sub-Objective 2:** | | | | | | | | | | | | | |
| FATA ESP’s interventions to support establishment of MSEs, strengthen supply chain linkages and develop local market infrastructure and business and trade associations will lead to expanded resource base for MSEs thereby furthering their income generation opportunities. | | | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | | | |
| **Precise Definition(s):** | | | | | | | | | | | | | |
| This indicator measures the number of enterprises supported under FATA ESP which classifies an enterprise to be micro (1-5) or small (6-50) or medium (51-100) (parenthesis = number of employees) based on the strength of their employees. Here ‘number of employees’ refers to full time-equivalent workers during the previous month. To be counted, an MSE must have received USG assistance in the shape of a training, business development plan, market linkage or in kind assistance for business development. Here ‘strengthened and capacitated’ mean capacity enhancement of both existing and new beneficiary MSEs by imparting to them entrepreneurial skills through trainings, exhibitions and exposure trips, developing their linkages for backward and forward integration and extending to them technical and financial assistance. | | | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | | | **Category:** | | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Number | | | | Outcome | | | | | Custom |  | | | Increasing |
| **Aggregation Process:** | | | | | | | | | | | | | |
| NA. | | | | | | | | | | | | | |
| **Disaggregates:** | | | | | | | | | | | | | |
| Organization, Tehsil, Agency, Sex | | | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | | |
| Development Executives: component 2/MSEs | | | | | | | | 3\*LOP | | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | | | **Responsible Party for Data Entry into PakInfo:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | | |
| Records of All Beneficiary MSEs; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | | | | | | NA. | | | | | NA. | | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  NA. | | | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | | |
| **2015** | Not established yet | | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | | | |
| **TARGET** | | | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | | | **Date Initial Target was Set:** *(MM/YY)* | | |
| 3,356 | | | | **11/18** | | | | | | | **11/14** | | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | | |  | | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | | |  | | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | | | |
|  | | | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | | | **Change or Update Made:** | | | | | **Reason for Change or Update:** | |
|  | |  | | | | |  | | | | |  | |
|  | |  | | | | |  | | | | |  | |
|  | |  | | | | |  | | | | |  | |

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | | | |
| **Indicator – 2.1a: Number of individuals/MSEs trained or provided technical assistance in private sector productive capacity** | | | | | | | | | | | | | |
| **FATA ESP Goal Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | | | |
| **FATA ESP Sub-Objective 2: Micro and small enterprises expanded** | | | | | | | | | | | | | |
| **Output 2.1: Support establishment of micro and small enterprises** | | | | | | | | | | | | | |
| **Relationship between Sub-Objective 2 and Output 2.1:** | | | | | | | | | | | | | |
| FATA ESP’s interventions to train, provide technical assistance to, and strengthen existing and establish new MSEs will lead to expanded resource base for MSEs. | | | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | | | |
| **Precise Definition(s):** | | | | | | | | | | | | | |
| This indicator measures the number of beneficiary trainees i.e. the MSEs that will be imparted different trainings by FATA ESP to improve their business development, marketing, and profitability skills and techniques. In this indicator, the attributable change shall be measured through comparison of previous and current data i.e. ‘what was’ and ‘what is’. | | | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | | | **Category:** | | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Number | | | | Output | | | | | Custom |  | | | Increasing |
| **Aggregation Process:** | | | | | | | | | | | | | |
| NA. | | | | | | | | | | | | | |
| **Disaggregates:** | | | | | | | | | | | | | |
| Organization, Tehsil, Agency, Sex | | | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | | |
| Development Executives: component 2/MSEs | | | | | | | | Semi Annual | | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | | | **Responsible Party for Data Entry into PakInfo:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | | |
| Number of individuals/MSEs trained and/or provided technical assistance to enhance profitability; | | | | | | NA. | | | | | NA. | | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  NA. | | | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | | |
| **2015** | Not established yet | | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | | | |
| **TARGET** | | | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | | | **Date Initial Target was Set:** *(MM/YY)* | | |
| 1,100 | | | | **11/18** | | | | | | | **11/14** | | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | | |  | | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | | |  | | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | | | |
|  | | | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | | | **Change or Update Made:** | | | | | **Reason for Change or Update:** | |
|  | |  | | | | |  | | | | |  | |
|  | |  | | | | |  | | | | |  | |
|  | |  | | | | |  | | | | |  | |

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | | | |
| **Indicator – 2.1b: Number of micro and small enterprises established/rehabilitated/strengthened** | | | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | | | |
| **FATA ESP Sub-Objective 2: Micro and small enterprises expanded** | | | | | | | | | | | | | |
| **Output 2.1: Support establishment of micro and small enterprises** | | | | | | | | | | | | | |
| **Relationship between Sub-Objective 2 and Output 2.1:** | | | | | | | | | | | | | |
| FATA ESP’s interventions to train, provide technical assistance to, and strengthen existing and establish new MSEs will lead to expanded resource base for MSEs. | | | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | | | |
| **Precise Definition(s):** | | | | | | | | | | | | | |
| This indicator measures the number of micro (1-5), small (6-50) and medium (51-100) (parenthesis = number of employees) enterprises established or rehabilitated or strengthened by FATA ESP. Here ‘established’ means formation of new MSEs, ‘rehabilitated’ means revival of abandoned/dysfunctional MSEs and ‘strengthened’ means further upscaling of already functional SMEs through technical and financial assistance. In this indicator, the attributable change shall be measured through comparison of previous and current data i.e. ‘what was’ and ‘what is’. | | | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | | | **Category:** | | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Number | | | | Output | | | | | Custom |  | | | Increasing |
| **Aggregation Process:** | | | | | | | | | | | | | |
| NA. | | | | | | | | | | | | | |
| **Disaggregates:** | | | | | | | | | | | | | |
| Organization, Tehsil, Agency, Sex | | | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | | |
| Development Executives: component 2/MSEs | | | | | | | | Semi Annual | | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | | | **Responsible Party for Data Entry into PakInfo:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | | |
| Program records of In-kind Assistance or Small Grants to Establish/Strengthen MSEs; Indicator Results Tracking Sheet; Beneficiary Selection Reports; | | | | | | NA. | | | | | NA. | | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  NA. | | | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | | |
| **2015** | Not established yet | | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | | | |
| **TARGET** | | | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | | | **Date Initial Target was Set:** *(MM/YY)* | | |
| 1,206 | | | | **11/18** | | | | | | | **11/14** | | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | | |  | | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | | |
|  | | | |  | | | | | | |  | | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | | | |
|  | | | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | | | **Change or Update Made:** | | | | | **Reason for Change or Update:** | |
|  | |  | | | | |  | | | | |  | |
|  | |  | | | | |  | | | | |  | |
|  | |  | | | | |  | | | | |  | |

|  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | |
| **Indicator – 2.2a: Number of business linkages and partnerships established** | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | |
| **FATA ESP Sub-Objective 2: Micro and small enterprises expanded** | | | | | | | | | |
| **Output 2.2: Strengthen supply chain linkages** | | | | | | | | | |
| **Relationship between Sub-Objective 2 and Output 2.2:** | | | | | | | | | |
| FATA ESP’s interventions for backward and forward integration of MSEs will lead to strengthening of supply chain linkages thereby furthering the resource base of MSEs. | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | |
| **Precise Definition(s):** | | | | | | | | | |
| This indicator measures the number of linkages and partnerships forged under FATA ESP i.e. formal partnerships and informal linkages forged between producers and sellers. Here ‘producers’ mean the agriculturists, poultry farmers and MSEs producing non-farm goods and services and ‘sellers’ mean the middlemen or agents, non-agricultural, agricultural and agribusiness marketers and processors involved in packaging and value-addition. Here ‘informal linkages’ refer to the relationships forged between two or more enterprises i.e. an inter-enterprise relationship not driven by a mutual agreement or a memorandum of understanding. ‘Formal partnerships’ refer to relationships forged between two or more enterprises i.e. an inter-enterprise relationship driven by a mutual agreement or a memorandum of understanding. The linkages and partnerships may be created between producers or between MSEs or between producers and MSEs with the aim to strengthen on-farm, off-farm and non-farm enterprises supported by FATA ESP. | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | **Category:** | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Number linkages | | | | Outcome | | Custom |  | | Increasing |
| **Aggregation Process:** | | | | | | | | | |
| NA. | | | | | | | | | |
| **Disaggregates:** | | | | | | | | | |
| Linkages, Partnerships, Tehsil, Agency | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | |
| Development Executives: component 2/MSEs | | | | | Semi annual | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | **Responsible Party for Data Entry into PakInfo:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | |
| Program records of Financial and Technical Assistance, Workshops, Exhibitions, Agricultural Shows, Exposure Visits and Linkages Development; Other Activity Records; Indicator Results Tracking Sheet; | | | | | NA. | | | NA. | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **NA.** | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | |
| **BASELINE** | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | |
| **2015** | Not established yet | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | |
| **TARGET** | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | **Date Initial Target was Set:** *(MM/YY)* | |
| 150 | | | | **11/18** | | | | **11/14** | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | **Date Revised Target was Set:** *(MM/YY)* | |
|  | | | |  | | | |  | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | **Date Revised Target was Set:** *(MM/YY)* | |
|  | | | |  | | | |  | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | |
|  | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | **Change or Update Made:** | | | **Reason for Change or Update:** | |
|  | |  | | |  | | |  | |
|  | |  | | |  | | |  | |
|  | |  | | |  | | |  | |

|  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | |
| **Indicator – 2.3a: Number of agriculture, livestock and market infrastructure improved/ rehabilitated/ constructed** | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | |
| **FATA ESP Sub-Objective 2: Micro and small enterprises expanded** | | | | | | | | | | | |
| **Output 2.3: Improve, rehabilitate and construct agriculture, livestock and market infrastructure** | | | | | | | | | | | |
| **Relationship between Sub-Objective 2 and Output 2.3a:** | | | | | | | | | | | |
| FATA ESP’s interventions to improve and rehabilitate existing and construct new agricultural, livestock and market infrastructure will lead to increased production, marketing and outreach capacity and reduced costs of MSEs linked to on-farm, off-farm and non-farm supply chains thereby expanding their resource base further. | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | |
| **Precise Definition(s):** | | | | | | | | | | | |
| This indicator measures the number of agriculture, livestock and market infrastructure improved or rehabilitated or constructed by FATA ESP. Therefore, Infrastructure improved or rehabilitated (existing) or constructed (new) with the support of FATA ESP shall be counted only. Here ‘improved’ means upscaling of the existing functional infrastructure, ‘rehabilitated’ means revival of the existing non-functional infrastructure and ‘constructed’ means creation of new infrastructure. Attributable evidences shall be determined through comparison between pre, mid and post intervention status. | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | | **Category:** | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Number | | | | Output | | | | Custom |  | | Increasing |
| **Aggregation Process:** | | | | | | | | | | | |
| NA. | | | | | | | | | | | |
| **Disaggregates:** | | | | | | | | | | | |
| Market Type, Improved, Rehabilitated, Constructed, Tehsil, Agency | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | |
| Development Executives: component 2/MSEs | | | | | | | Semi Annual | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | **Responsible Party for Data Entry into PakInfo:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | |
| Program records of Rehab./Dev. of Markets, Water Troughs, Artificial Insemination Centers, Water Reservoirs and Compost Pits; Other Activity Records; Indicator Results Tracking Sheet; Site Selection Reports; | | | | | | | NA. | | | NA. | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | |
| Literature Review; On-site Verification/Direct Observation; KIIs; FGDs. Using anyone or more of these methods, FATA ESP M&E team will collect the data. | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  NA. | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | |
| **2015** | Not established yet | | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | |
| **TARGET** | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | | **Date Initial Target was Set:** *(MM/YY)* | |
| 208 | | | | **11/18** | | | | | | **11/14** | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | **Date Revised Target was Set:** *(MM/YY)* | |
|  | | | |  | | | | | |  | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | **Date Revised Target was Set:** *(MM/YY)* | |
|  | | | |  | | | | | |  | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | |
|  | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | | **Change or Update Made:** | | | | **Reason for Change or Update:** | |
|  | |  | | | |  | | | |  | |
|  | |  | | | |  | | | |  | |
|  | |  | | | |  | | | |  | |

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | | | |
| **Indicator – 2.4a: Number of MSEs, and business and trade associations formed/capacitated** | | | | | | | | | | | | | |
| **FATA ESP Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | | | |
| **FATA ESP Sub-Objective 2: Micro and small enterprises expanded** | | | | | | | | | | | | | |
| **Output 2.4: Develop local/trade associations** | | | | | | | | | | | | | |
| **Relationship between Sub-Objective 2 and Output 2.4:** | | | | | | | | | | | | | |
| FATA ESP’s interventions to form business and trade, market, farmers, dairy and poultry associations and provide in-kind assistance and grants to the member MSEs of these associations will lead to strengthening of associations as well as the resource base of MSEs. | | | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | | | |
| **Precise Definition(s):** | | | | | | | | | | | | | |
| This indicator measures the number of business and trade associations created or formed under FATA ESP and the type of assistance i.e. cash or in kind extended to strengthen member MSEs of these associations. Here ’business and trade associations’ mean MSEs and other businesses and traders agreeing to work together to take comparative advantage of their shared potential. ‘Formation’ refers to FATA ESP interventions aimed at mobilizing members to form business and trade associations and build their shared capacity. ‘Cash and in kind assistance’ refers to the exclusive grants to MSEs aimed at building their capacity to optimize their returns using business and trade associations platforms. | | | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | | **Category:** | | | | **Desired Direction:** | |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | | *Enter “Standard F” or “Custom”* | | *If “Standard F indicator”, enter the number* | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* | |
| Number | | | | Output | | | | Custom | |  | | Increasing | |
| **Aggregation Process:** | | | | | | | | | | | | | |
| NA. | | | | | | | | | | | | | |
| **Disaggregates:** | | | | | | | | | | | | | |
| Type (Business Associations or MSEs), Tehsil, Agency | | | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | | | |
| Development Executives: component 2/MSEs | | | | | | | Semi Annual | | | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | | **Responsible Party for Data Entry into PakInfo:** *Enter who will be responsible for inputting and submitting data via Pak Info.* |
| Program records of the Formation of Business Associations, Market Committees and Farmers/Poultry Associations; Records of In-kind Assistance and Small Grants to MSEs; Other Activity Records; Indicator Results Tracking Sheet; Beneficiary Selection Reports. | | | | | | | | | NA. | | | | NA. |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | | | |
| KIIs, FGDs, Direct Observation; Pre, mid and post assessments. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  NA. | | | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | | |
| **2015** | Not established yet | | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | | | |
| **TARGET** | | | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | | | | | **Date Initial Target was Set:** *(MM/YY)* |
| 530 | | | | **11/18** | | | | | | | | | **11/14** |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | | | **Date Revised Target was Set:** *(MM/YY)* |
|  | | | |  | | | | | | | | |  |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | | | **Date Revised Target was Set:** *(MM/YY)* |
|  | | | |  | | | | | | | | |  |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | | | |
|  | | | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | | **Change or Update Made:** | | | | | **Reason for Change or Update:** | | |
|  | |  | | | |  | | | | |  | | |
|  | |  | | | |  | | | | |  | | |
|  | |  | | | |  | | | | |  | | |

|  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **PERFORMANCE INDICATOR REFERENCE SHEET (PIRS)** | | | | | | | | | | | | |
| **Overarching Indicator: Identify focus areas for FATA ESP interventions and form beneficiaries groups** | | | | | | | | | | | | |
| **FATA ESP Goal: Increased Stability in Focus Areas of FATA** | | | | | | | | | | | | |
| **FATA ESP Objective: Increased opportunities for income generation** | | | | | | | | | | | | |
| **FATA ESP Sub-Objective 1 & 2: [Productivity of Farmers and Livestock Holders Increased] [Micro and small enterprises expanded]** | | | | | | | | | | | | |
| **Output: Form community liaison/representative groups** | | | | | | | | | | | | |
| **Relationship between the Objective and Sub-Objective 1 & 2:** | | | | | | | | | | | | |
| FATA ESP’s support for the formation of local liaison groups will lead to ensure equitable inclusion of focus communities in the program implementation and timely fulfilment of the program objective and goal. | | | | | | | | | | | | |
| **INDICATOR DESCRIPTION** | | | | | | | | | | | | |
| **Precise Definition(s):** | | | | | | | | | | | | |
| This indicator measures the number of community representative entities formed for oversight, liaison and facilitation of FATA ESP activities at the local level. Here the community representative entities refer to the Production Commercial Clusters (PCCs) and their subsidiary committees comprising Farmers Enterprise Groups (FEGs), Land Reclamation Groups (LRGs), Water Users Associations (WUAs) and Program Oversight Committees (POCs). The attributable data of aforementioned entities such as equitable representation of community women, youth and men in them shall be monitored and compared overtime to determine outcomes. | | | | | | | | | | | | |
| **Unit of Measure:** | | | | **Type of Indicator:** | | | | | **Category:** | | | **Desired Direction:** |
| *Enter unit of measure (e.g. “number of\_\_\_”, “percent of \_\_\_” etc.)* | | | | *Enter “output”, “outcome” or “impact”.* | | | | | *Enter “Standard F” or “Custom”* | *If “Standard F indicator”, enter the number* | | *Enter “increasing”, “decreasing” or ‘static” to indicate the direction of success result.* |
| Number | | | | Output | | | | | Custom |  | | Increasing |
| **Aggregation Process:** | | | | | | | | | | | | |
| NA. | | | | | | | | | | | | |
| **Disaggregates:** | | | | | | | | | | | | |
| Type, Tehsil, PCC, Agency | | | | | | | | | | | | |
| **DATA COLLECTION, STORAGE, and ANALYSIS** | | | | | | | | | | | | |
| **Name of IP/ Responsible Party for Data Collection:** | | | | | | | | **Frequency of data collection:** *Enter how often the data will be collected (Weekly, Monthly, etc.)* | | | | |
| Creative Associates (component 1/Agriculture) and Development Executives (component 2/MSEs) | | | | | | | | Semi Annual | | | | |
| **Data Source:**  *Enter where IP obtains data (e.g. self-collected, GOP records or private sector).* | | | | | | | **Data Entry Frequency into Pak Info:**  *Enter the anticipated frequency of regular data entry into Pak Info (e.g. Quarterly, Annually, etc.)* | | | | **Responsible Party for Data Entry into PakInfo:** *Enter who will be responsible for inputting and submitting data via Pak Info.* | |
| Program records of Formation of PCCs, LRGs, FEGs, WUAs and POCs; Indicator Results Tracking Sheet; | | | | | | | NA. | | | | NA. | |
| **Data collection method:** *Enter the tools and methods to be used for data collection and indicate for each method who (IP, USAID or third party) will collect the data. (e.g. telephone survey of household sample, reading assessment administered by third-party, sign-in sheets of training participants by IP)* | | | | | | | | | | | | |
| KIIs, FGDs, Direct Observation; Pre, mid and post assessments. Using anyone or more of these methods, FATA ESP’s M&E team will collect the data. | | | | | | | | | | | | |
| **Data Analysis Plan:** *Enter how the data will be analyzed, including description of methodology (e.g. descriptive, comparative, qualitative or quantitative) as well as who will participate in the data analysis process (e.g. activity manager, chief of party, other stakeholders, GOP representatives, etc.)* | | | | | | | | | | | | |
| Using mixed-methods approach, qualitative and quantitative assessments will be undertaken to gauge/determine net change. The M&E team of FATA ESP will undertake the data analysis under the supervision of CoP and DCoP. | | | | | | | | | | | | |
| **DATA QUALITY** | | | | | | | | | | | | |
| **Data Quality Assessment (DQA)***: Enter the date the DQA was conducted and the person who conducted the DQA* | | | | | | | | | | | | |
| **Date:**  First DQA due at the end of 2015 | | | **DQA completed by:**  NA. | | | | | | | | | |
|
| **Key Data Quality Limitations (if any) and Actions Planned to Address Those Limitations:** *Enter data limitations identified in the data quality assessment process related to the five quality standards, namely validity, integrity, precision, reliability and timeliness; discuss the significance of data weakness that may affect the conclusions about the extent to which performance goals have achieved; describe corrective actions planned or taken for addressing data weakness.* | | | | | | | | | | | | |
| NA. No DQA conducted yet. | | | | | | | | | | | | |
| **BASELINE** | | | | | | | | | | | | |
| **Baseline Year:** *(YYYY)* | **Baseline Data:** | | | | **Reason for Postponement/Other Comments:** *If no baseline was established, enter the explanation and rationale for not establishing a baseline. Also indicate any other issues related to the baseline collection or data (such as rolling baselines or baselines from different sources rolling into one.* | | | | | | | |
| **2015** | Not established yet | | | | In the first six months of FATA ESP, baseline values will be determined (through baseline study). | | | | | | | |
| **TARGET** | | | | | | | | | | | | |
| **Initial Target:** | | | | **Date for Achievement of Initial Target:** *(MM/YY)* | | | | | | | **Date Initial Target was Set:** *(MM/YY)* | |
| 94 | | | | **11/18** | | | | | | | **11/14** | |
| **Revised Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | |
|  | | | |  | | | | | | |  | |
| **2nd Revision to Target:** | | | | **Date for Achievement of Revised Target:** *(MM/YY)* | | | | | | | **Date Revised Target was Set:** *(MM/YY)* | |
|  | | | |  | | | | | | |  | |
| **OTHER NOTES / NEXT STEPS** | | | | | | | | | | | | |
| *If the indicator is pending, explain why and expected date when collection will begin. As appropriate, indicate any other important information about the indicator and/or its data collection as well as actions needing to be taken.* | | | | | | | | | | | | |
|  | | | | | | | | | | | | |
| **CHANGES & UPDATES** | | | | | | | | | | | | |
| **Date**  *(MM/YY)* | | **Name**  *Enter who made updates* | | | | **Change or Update Made:** | | | | | **Reason for Change or Update:** | |
|  | |  | | | |  | | | | |  | |
|  | |  | | | |  | | | | |  | |
|  | |  | | | |  | | | | |  | |

# Appendix IV: M&E Budget

| **Line Item** | **Budget line items** | **Cost (USD)** | **Cost PKR** |
| --- | --- | --- | --- |
| 1. **Operations and Field Staff** | |  |  |
| 1 | Chief Executive (co-funded 10%) |  |  |
| 2 | Head of Admin & Finance (co-funded 10%) |  |  |
| 3 | Manager Programming & Implementation (co-funded 10%) |  |  |
| 4 | Senior M&E Specialist |  |  |
| 5 | Senior M&E Officer |  |  |
| 6 | M&E Officers |  |  |
| 7 | M&E Assistants |  |  |
| **SUB TOTAL (1-7)** | |  |  |
| Management Team (10%) | |  |  |
| Monitoring Coordinator (if any) | |  |  |
| Staff Per-diems | |  |  |
| **Sub Total (A)** | |  |  |
| 1. **M&IE for staff** | |  |  |
| 8 | Vehicle Rental |  |  |
| 9 | Vehicle Operating Costs |  |  |
| 10 | Generator Operating Costs |  |  |
| 11 | Assessment Expenses (i.e. Travel & other relevant expenses [100 PKR beneficiary/month) |  |  |
| **Sub Total (B)** | |  |  |
| 1. **Other Direct Costs** | | | |
| 12 | Laptops for staff |  |  |
| 13 | Database Developing / Programming |  |  |
| 14 | Smart phones for mobile data collection |  |  |
| 15 | Anti-Virus |  |  |
| 16 | Cameras |  |  |
| 17 | Photocopier, Scanner & Printer |  |  |
| 18 | Furniture and fixture |  |  |
| 19 | Communication charges for staff |  |  |
| 20 | Uninterrupted Power Supply (UPS) Heavy duty with batteries |  |  |
| 21 | Accessories for Computer, Fax, Photocopier etc. |  |  |
| 22 | Staff Training/Team Building |  |  |
| 23 | Staff Insurance costs Comprehensive personal accident policy inclusive of terrorism coverage) |  |  |
| 24 | Bank Charges |  |  |
| **Sub Total (C)** | |  |  |
| **Total A to C** | |  |  |
| *Overhead cost (@ 10%)* | |  |  |
| **Total Project Cost** | |  |  |
|  |  |  |  |

# 

# Appendix V. Logical Framework

| **FATA ECONOMIC STABILIZATION PROGRAM RESULTS**  (Mission Strategic Framework [MSF] linkages) | **RESULTS INDICATORS AND DATA SOURCES**  (tag as MSF&/or F Indicator # as appropriate) | **ASSUMPTIONS & RISKS**  (factors affecting implementation & achievement of results) | **CONTEXT INDICATORS**  (data often linked to assumptions) |
| --- | --- | --- | --- |
| **Program Goal: Increased economic growth opportunities leading to stability in focus areas of FATA** | | | |
| **Purpose:**  FATA ESP seeks to create jobs and improve livelihood opportunities by increasing productivity of farmers and livestock holders and expanding micro and small enterprise. FATA ESP will serve as a bridge between short-term stabilization activities and longer term sustainable development through expansion of viable economic alternatives to militancy.  FATA ESP contributes to USG Foreign Assistance Framework’s Development Objective # 3 i.e. ‘Increased stability in Focus Areas’. | A.      Stability Index dashboard (modelled from FATA - perception survey & Market survey)  [Target: Econ. security: 30%;  Social structures: 10%;  Data Source: Stability index dashboard;  Baseline, Mid-term and End of Program Reports - 3\*LOP] | Socio-political stability is not substantially modified by new laws and regulations and political events;  Legitimate governance presence is sufficient to engage in project delivery;  Governmental and other stakeholders at the community level are willing to plan activities in a participatory manner;  Conditions remain relatively stable without the occurrence of unprecedented hazards such as earthquake, drought or flooding;  Any major economic and social change or militancy or cross border relations or an epidemic outbreak doesn’t render FATA ESP a non-primary consideration;  Use of GPS enabled phones for M&E data tracking is not perceived as a threat by the state apparatus and beneficiaries; | Context indicators related to DO & assumptions;  Ex –Pakistan’s rank on World Bank’s Ease of Doing Business Index;  GOP data related to DO;  Other donor data related to DO; |
| B.      Per Capita Expenditures (as a proxy for income) in USG-assisted areas  [MSF: 4.5-9;  Target: 20%;  Data Source: Baseline, Mid-term and End of Program Reports - 3\*LOP] |
| **PROJECT OBJECTIVE**  **Increased Opportunities for Income Generation** | | | |
| **Objective result statement:** Increased opportunities for income generation through the creation of 2250 jobs and 322500 employment days." | A1 Number of jobs attributed to program implementation  [MSF: 4.5-2;  Target: 2,250;  Data Source: Program records of On-farm (agriculture, livestock, nurseries), Off-farm and Non-farm Jobs; Indicator Results Tracking Sheet; Beneficiary Selection Reports – Annual] | Socio-political stability is not substantially modified by new laws and regulations and political events;  Legitimate governance presence is sufficient to engage in project delivery;  Governmental and other stakeholders at the community level are willing to plan activities in a participatory manner; | Context indicators related to objective and assumptions;  GOP data related to objective;  Other donor data related to objective; |
| B1 Number of employment days created through USG assistance  [MSF: DO3 IR 3.4;  Target: 322,500;  Data Source: Program records of On-farm (agriculture, livestock, nurseries), Off-farm and Non-farm Employment Days; Indicator Results Tracking Sheet; Beneficiary Selection Reports – Annual] |
| **Sub objective:**   1. Productivity of Farmers and Livestock Holders Increased   **Outputs:**  **1.1** Expanding the resource base for agriculture and livestock production  **1.2**   Improving farmer skills and access to high quality inputs and services | | | |
| **Sub-Objective 1 - Results statement**:  Over LOP, 30%- increase in the income of beneficiary families of FATA as a result of USG assistance.  **Success indicators:**   * Farmers' improved understanding and application of new agricultural technologies or management practices. * Farmers' improved access to, and use of, agricultural quality inputs and extension services. * More efficient use of limited land and water resources demonstrated and measured. * Increased economic opportunities and income earned for men, women and youth as appropriate to each subject group. * Increased capacity of government line departments and communities to work together for long-term sustainability and growth.   **Inputs:**  Men and material resources including, logistics, staff and capital.  **Component 1 – Productivity of farmers and livestock holders increased; [component budget estimate here]**  **Activities:**  1.1.8) Improve on-farm water management structures and tertiary irrigation channels to increase water-use efficiency  1.1.9) Construct/rehabilitate irrigation system/channels for FDA constructed dams  1.1.5) Development and utilization of culturable wasteland and underutilized land as per the plans  1.1.11 Introducing and promoting water efficient irrigation systems on farmers' land, focusing on the small reservoirs constructed  1.2.2.15) Establish model orchards with improved varieties of fruit for demonstration purposes  1.2.2.6) Training and provision of poultry packages on backyard poultry to women  1.2.2.7) Training and establishment of cottage poultry farms for women  1.2.2.6) Training and provision of poultry packages on backyard poultry to women  1.2.2.2) Training and mass demonstration on the use of certified/improved wheat seed for productivity enhancement  1.2.2.3) Conducting mass demonstration on the use of certified/improved seeds (maize and rice) and improved production techniques for higher yield  1.2.2.4) Capacity building of women on kitchen gardening techniques leading to commercial vegetable production  1.2.2.5) Capacity building of women on fruits and vegetable preservation  1.2.2.8) Capacity building of women on livestock management and safe handling of dairy products.  1.2.2.10) Capacity building of farmers on post-harvest handling of horticultural crops and introduction of post-harvest handling tools  1.2.2.14) Training and supporting new orchard growers and extension workers on orchard management  1.2.2.18) Train members of (WUAs) on water management/conservation techniques  1.2.2.19) Capacity building of LRGs members on restoring soil fertility and crop selection on reclaimed lands  1.2.2.20) Farmers' training and promotion of leguminous crop seeds (beans, lentils, soya beans, peanuts, etc.) for newly reclaimed land  1.2.2.21) Farmers' training and promotion of improved fodder seeds among livestock holders  1.2.2.22) Farmers' training on growing water efficient crops community to promote dry land farming  1.2.2.11) Training on establishment of fruit plant nurseries  1.2.3.4) Awareness on quality standards for fresh horticultural produce in national/high-end market  1.2.3.8) Conduct/facilitate farmers' field days for horticultural and cereal crops  Supplementary Activities:  2.2.4) Exposure visits for group of MSEs to establish market linkages  1.2.2.24) Exposure visit of poultry traders/associations to commercial poultry farms  1.2.2.9) Capacity building of farmers on the production of high value horticulture crops  1.2.2.26) Training and provision of kits for livestock department workers/farmers on artificial insemination techniques  1.2.2.31) Training of Community-based Agricultural Extension workers, equipping them with essential tools for better service delivery to communities and linking them with public/private service providers  1.2.2.32) Training of Community-based Livestock Extension workers, equipping them with essential tools for better service delivery to communities and linking them with public/private service providers  1.1.5) Development and utilization of culturable wasteland and underutilized land as per the plans  1.1.8) Improve on-farm water management structures and tertiary irrigation channels to increase water-use efficiency  1.2.2.4) Capacity building of women on kitchen gardening techniques leading to commercial vegetable production  1.2.2.5) Capacity building of women on fruits and vegetable preservation  1.2.2.6) Training and provision of poultry packages on backyard poultry to women  1.2.2.8) Capacity building of women on livestock management and safe handling of dairy products.  1.2.2.10) Capacity building of farmers on post-harvest handling of horticultural crops and introduction of post-harvest handling tools  1.2.2.20) Farmers' training and promotion of leguminous crop seeds (beans, lentils, soya beans, peanuts, etc.) for newly reclaimed land  1.2.2.21) Farmers' training and promotion of improved fodder seeds among livestock holders  1.2.2.26) Training and provision of kits for livestock department workers/farmers on artificial insemination techniques  1.2.2.31) Training of Community-based Agricultural Extension workers, equipping them with essential tools for better service delivery to communities and linking them with public/private service providers  1.2.2.32) Training of Community-based Livestock Extension workers, equipping them with essential tools for better service delivery to communities and linking them with public/private service providers  1.2.3.8) Conduct/facilitate farmers' field days for horticultural and cereal crops  1.1.15) Rehabilitation/construction of dirt roads, including culverts, bridges, drainage ditches, and flood protection/diversion structures etc.1.2.1.3) Broadcast radio Program ‘Step by Step’ as per plan.  1.2.1.5) SMS Integration as per dissemination plan  1.2.1.6) Interactive Voice Response Program (will run for 42 months)  1.2.1.7) Organize community meetings titled 'Da Zamindar Hujra'  1.2.1.8) Organize Interactive Listening Groups  1.2.1.9) Establish/improve market information and dissemination mechanism for the target groups, including distribution of relevant publications  1.2.2.25) Develop/reproduce and distribute training and extension materials (booklets, pamphlets, audio-visual aides etc.) on improved crop management practices  1.2.2.28) Develop/reproduce and distribute training and extension materials (booklets, pamphlets, audio-visual aides etc.) on improved livestock management practices  1.2.2.29) Develop/reproduce and distribute training and extension material on backyard poultry farming  1.2.2.30) Develop/reproduce and distribute training and extension material on Integrated Pest Management (IPM) and safe and judicious use of pesticides  Supplementary Activities:  1.2.1.1) Develop FATA ESP ICT and Outreach Plan  1.2.1.2) ICT Knowledge Attitude and Practices (KAP) Survey  1.2.1.4) Content Advisory Group (CAG) Meetings ( Fortnightly) | 1.1   Average percent increase in yields agricultural productivity of (cereals, horticulture, fodder and leguminous crops)  [Target = 30%;  Data sources: Program records of Cereals (wheat, rice and maize), Horticulture (fruit and vegetables), Fodder and Leguminous Crops; Indicator Results Tracking Sheet; Site Selection Reports; - 3\*LOP] | Socio-political stability is not substantially impacted or modified by political events, and/or new laws and regulations;  Legitimate governance presence is sufficient to engage in project delivery;  Governmental and other stakeholders at the community level are willing to plan and support activities in a participatory manner;  Women and men in the community are able to talk to program staff without fear of retaliation from family members, security forces, or others;  The KP Government and FATA Secretariat have no objection to local organizations operating;  Conditions remain relatively stable without the occurrence of unprecedented hazards such as earthquake, drought or flooding;  Any major economic and social change or militancy or cross border relations or an epidemic outbreak doesn’t render FATA ESP a non-primary consideration;  Use of GPS enabled phones for M&E data tracking is not perceived as a threat by the state apparatus and beneficiaries; | Context indicators related to assumptions & DO;  GOP data related to DO;  Other donor data related to DO; |
|  |
|  |
| 1.2   Average percent increase in yields of livestock and poultry production  [Target: 20%;  Data sources: Program records of Livestock and Poultry Production; Indicator Results Tracking Sheet; Beneficiary Selection Reports - 3\*LOP] |
| 1.1a Number of hectares with irrigation and drainage services  [MSF: 4.5.1-28;  Target: 3,400 hectares;  Data sources: Program records of Irrigation and Drainage Services; Records of the Number of Hectares with Irrigation and Drainage Services; Indicator Results Tracking Sheet; Site Selection Reports - Quarterly] |
| 1.1b Number of hectares of waste land and/or underutilized land developed  [Target: 3,200 hectares;  Data sources: Program records of Waste and Under-utilized Land Developed; Indicator Results Tracking Sheet; Site Selection Reports - semi-annual] |
| 1.1c Number of hectares under improved technologies or management practices as a result of USG assistance  [MSF: 4.5.2-2;  Target: 20 hectares;  Data sources: Program records of Efficient Irrigation Systems; Records of Orchards Developed; Improved varieties introduced; Indicator Results Tracking Sheet; Site Selection Reports - quarterly] |
| 1.1d Number of women beneficiaries provided assistance assisted for backyard poultry farming  [Target: 430; Data sources: Training Participants Lists or Reports; Records of Poultry Packages Provided; Records of Cottage Poultry Farms Established; Indicator Results Tracking Sheet; Beneficiary Selection Reports - semi-annual] |
| 1.2a Number of persons receiving trainings on skills development  [MSF: DO3 3.4.1;  Target: 20,400;  Data sources: Training Participants Lists or and Reports; Indicator Results Tracking Sheet; Beneficiary Selection Reports - quarterly] |
| 1.2b Number of rural households benefitting directly from USG interventions  [MSF: 4.5.2-13;  Target: 20,210;  Data sources: Selection criterion; Activity reports; M&E reports - Quarterly] |
| 1.2c Kilometers of roads constructed or repaired with USG assistance  [MSF: 4.4.3-13;  Target: TBD;  Data sources: Program records of Roads Constructed or Repaired; Indicator Results Tracking Sheet; Site Selection Reports - Quarterly] |
| 1.2d Number of ICT-outreach and extension services packaged and/or disseminated for awareness raising  [Target: 1,292;  Data sources: Activity reports; M&E reports - Quarterly] |
| **Sub Objective:**  **2.** Micro and Small Enterprises Expanded  **Outputs:**  **2.1** Support establishment of micro and small enterprises  **2.2** Strengthen supply chain linkages  **2.3** Improve, rehabilitate and construct agriculture, livestock and market infrastructure  **2.4** Develop local business/trade associations | | | |
| **Sub-Objective 2 result statement:**  USG assisted micro and small businesses perform well on a matrix of growth.  **success indicators**:   * Percentage change in profits and number of jobs created. * Overall increase in the number of micro and small businesses successfully operating in FATA, as measured by the difference between baseline data at the start of FATA ESP and data collected at life-of project completion. * USG-assisted business and trade associations perform well on a matrix of institutional capacity indicators, such as number of associations formed and strengthened, and number of businesses benefiting from networked associations. * Business associations have a reduced dependency on public sector support to ensure their function and relevance for long-term growth * Increased number of women-owned businesses.   **Inputs:**  Men and material resources including, logistics, staff and capital.  **Component 2 – Micro and small enterprise expanded; [component budget estimate here]**  **Activities:**  1.2.2.12) Rehabilitation of fruit plant nurseries in public and/or private sectors  2.1.7) Provision of in-kind assistance or grants for strengthening existing and establishing new MSEs  2.1.8) Provide technical assistance to improve the profitability of MSEs  2.1.9) Training of entrepreneurs in vocational and technical skills  2..1.11) Support establishment/ strengthening of women owned/operated MSEs  2.1.11) Support establishment/ strengthening of women owned/operated MSEs  2.2.2) Provision of financial and technical support for CFCs and MSEs, where possible.  2.2.3) Develop supply chain linkages for MSEs identified under Component 1 as well as other potential sectors  2.2.4) Exposure visits for group of MSEs to establish market linkages  2.4.1) Formation of business associations/ representative bodies  2.4.2) Provide in-kind or grant assistance for strengthening of associations and equip them to facilitate MSEs  2.3.1) Develop market rehabilitation plans, and prioritize and implement interventions  2.1.8) Provide technical assistance to improve the profitability of MSEs  2.1.9) Training of entrepreneurs in vocational and technical skills  2..1.11) Support establishment/ strengthening of women owned/operated MSEs  Supplementary Activities:  2.1.10) Conduct a diagnostic study to assess opportunities for MSE development and training for women  1.2.2.12) Rehabilitation of fruit plant nurseries in public and/or private sectors  2.1.7) Provision of in-kind assistance or grants for strengthening existing and establishing new MSEs  2.1.11) Support establishment/ strengthening of women owned/operated MSEs  Supplementary activities:  2.1.1) Identification of viable investment options  2.1.2) Consultations with stakeholders for prioritization of initiatives  2.1.3) Diagnostic study to identify technical and marketing needs/gaps in existing and new MSEs based on consultations  2.1.4) Publicize investment opportunities to generate interest amongst potential investors  2.1.5) Development of business plans for selected investment options  2.1.6) Engaging CSOs to support MSEs and deliver services - i.e. technical assistance and Business Plan development, etc.  2.1.10) Conduct a diagnostic study to assess opportunities for MSE development and training for women  2.2.2) Provision of financial and technical support for CFCs and MSEs, where possible.  2.2.3) Develop supply chain linkages for MSEs identified under Component 1 as well as other potential sectors  2.2.4) Exposure visits for group of MSEs to establish market linkages  Supplementary activities:  1.2.2.23) Exposure visit of livestock holders to commercial dairy farms  1.2.3.1) Improve access to agricultural inputs (e.g. seed and fertilizer) by linking farmers with private sector input suppliers  1.2.3.2) Exposure visits of FEG members and extension workers to model farms/markets/services providers etc.  1.2.3.3) Linkages of farmers and line agencies with other development projects  1.2.3.5) Establish linkages of local traders/businessmen/dealers with regional traders to upgrade their business skills and improve service delivery  1.2.3.6) Exposure visit of FEG members to nationwide Annual Agriculture Exhibitions  1.2.3.7) Participation in regional/provincial level agriculture and livestock shows  1.2.3.9) Organize agency level fruits and vegetable shows for promoting growers' produce.  2.2.1) Conduct diagnostic assessment of selected sectors/clusters  2.2.4) Exposure visits for group of MSEs to establish market linkages  1.1.10) Construction of water reservoirs for the development of command area.  1.1.12) Construction of water troughs/ reservoirs for livestock  1.2.2.17) Training of farmers and extension workers on plant nutrition and composting  1.2.2.27) Rehabilitate and upgrade Artificial Insemination Centers for breed improvement  2.3.1) Develop market rehabilitation plans, and prioritize and implement interventions  1.1.13) Formation of new farmers' associations or strengthening of existing associations such as dairy association, poultry association etc. for cooperative businesses  2.3.3) Establishment and strengthening of market committees  2.4.1) Formation of business associations/ representative bodies  2.4.2) Provide in-kind or grant assistance for strengthening of associations and equip them to facilitate MSEs  Supplementary Activities:  2.3.2) Perform a needs assessment of market committees' capacity  2.4.3) Establish linkages for business associations with other relevant associations/chambers/committees/organizations in order to improve service delivery to member MSEs | 2.1 Average percent increase in income levels of MSEs  [Target: 30%;  Data sources: Baseline, Mid-term and End of Program Reports - 3\*LOP] |  |  |
| 2.2 Number of MSEs strengthened and capacitated  [Target: 3,700;  Data sources: Baseline, Mid-term and End of Program Reports - 3\*LOP] |
| 2.1a Number of individuals/MSEs trained and/or provided technical assistance in private sector productive capacity to enhance profitability  [Target: 1,050;  Data sources: Selection criterion; Activity reports; M&E reports – Semi-annual] |
| 2.1b Number of micro and small enterprises established/ rehabilitated/ strengthened  [Target: 1,200;  Data sources: Program records of In-kind Assistance or Small Grants to Establish/Strengthen MSEs; Indicator Results Tracking Sheet; Beneficiary Selection Reports - Semi-annual] |
| 2.2a Number of business linkages and partnerships established  [Target: 150;  Data sources: Program records of Financial and Technical Assistance, Workshops, Exhibitions, Agricultural Shows, Exposure Visits and Linkages Development; Other Activity Records; Indicator Results Tracking Sheet – Semi-annual] |
| 2.3a Number of agriculture, livestock and market infrastructure improved/ rehabilitated/ constructed  [Target: 364;  Data sources: Program records of Rehab./Dev. of Markets, Water Troughs, Artificial Insemination Centers, Water Reservoirs and Compost Pits; Other Activity Records; Indicator Results Tracking Sheet; Site Selection Reports – Semi-annual] |
| 2.4a Number of MSEs and business and trade associations formed/capacitated  [Target: 530;  Data sources: Program records of the Formation of Business Associations, Market Committees and Farmers/Poultry Associations; Records of In-kind Assistance and Small Grants to MSEs; Other Activity Records; Indicator Results Tracking Sheet; Beneficiary Selection Reports – Semi-annual] |
| **Overarching Output:**  Identify focus areas and form beneficiary groups  **Activities:**  1.1.1) FATA ESP, in consultation with GoP, will identify and prioritize potential areas within the Production and Commercial Clusters (PCCs) for program interventions  1.1.3) Form and mobilize Land Reclamation Groups (LRGs) for consensus building and participation in land development activities  1.1.6) Formation/mobilization and capacity building of Water Users Associations (WUAs)  1.2.2.1) Identify and organize Farmer Enterprise Groups (FEGs)  3.1.4) Hold Regional Advisory Committee meetings (quarterly)  3.1.5) Hold Agency Advisory Committee meetings (quarterly)  Supplementary Activities:  1.1.2) Stakeholder mobilization for consensus building for the selection of PCCs  1.1.4) Formulate participatory plans for the development and utilization of culturable wasteland and underutilized land.  3.1.1) Conduct baseline survey and populate baseline indicator values  3.1.2) Conduct workshop to understand, engage and coordinate with regional partners and key program actors  3.1.3) FATA ESP inception workshops held at Peshawar and within Agencies  3.1.6) Program Progress Review (PPR) meetings | Component 1 & 2: Overarching Indicator: Identify focus areas and form beneficiary groups  [Target: 94  Data sources: Program records of Formation of PCCs, FEGs, LRGs, WUAs, RCCs and ACC; Indicator Results Tracking Sheet] |  |  |

# Appendix VI: Site Visit Form (sample)

|  |
| --- |
| ***Purpose****: Form should be used to assess an activity*  ***Responsibility****: Completed by M&E Manager, Officer.*  ***Transmission/Storage****: Once copy should be shared with the program team and one copy stored in the M&E folder.* |

|  |  |  |
| --- | --- | --- |
| **Name of person conducting site visit :** | **Title** | M&E Manager  M&E Officer  Other \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_ |
| **Region** | **Village** |  |
| **Name of activity/Number :** | **Type**  Grant  Baseline  Construction  Training  Other Assistance | **Implementation period** |
| **Start of implementation** | **Status of activity** | Did not start  In process  Other \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_ |
| **Date of first visit:** | **Date of second visit:** | |

Please respond to the questions below and provide comments

| **Questions** | **Yes** | **Non** | **NA\*** | **Comments** |
| --- | --- | --- | --- | --- |
| **Description of actual implementation** |  |  |  |  |
| 1. Is there a direct benefit from the activity/grant to the beneficiary? |  |  |  |  |
| 1a. How many beneficiaries are supported by this activity? |  |  |  | M: F: Students: |
| **Description of Activity/Grant** |  |  |  |  |
| 2. Are the funds used as described in the project files? |  |  |  |  |
| 3. Are there any shortcomings? Problems? |  |  |  |  |
| 4. Is there a level of contribution from the community? |  |  |  |  |
| **Implementers** |  |  |  |  |
| 5. Are there any problems with the primary individual responsible for implementing the activity/grant |  |  |  |  |
| 6. Are there any problems collecting data or documentation |  |  |  |  |
| **Timeline** |  |  |  |  |
| 7. Did the activity/grant meet all the required deadlines/benchmarks? |  |  |  |  |
| **Indicators** |  |  |  |  |
| 8. Which are the indicators applicable to this activity? |  |  |  |  |

**N/A**\* -- Not applicable

**8. Please identify any major problems with implementation**:

|  |  |
| --- | --- |
| Logistics  Coordination  Documentation  Capacity to implement | Participation from community  Motivation  Problems with officials/leaders  Others |

**9. Provide an additional explanation on any of the problems identified above:**

\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

**10. Suggestions//recommendations for follow up visit**

\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

1. Pak-info is USAID database used by all partners for reporting the data. Pak-info can be accessed on <http://usaindinfo.usaid.gov> [↑](#footnote-ref-1)
2. This is subject to receipt of MoU and NoC. [↑](#footnote-ref-2)